



**UC Student Services Fee  
&  
UCR Student Services Fee  
Annual Report**

**Operating & Capital  
Budgets and Reserves**

\*Expanded information regarding the Student Services Fee Advisory Committee at UC Riverside can be found on the web at <http://ssfacs.ucr.edu>

Office of Financial Planning & Analysis  
December 1, 2015

# University of California, Riverside

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**2015-16 Student Services Fee Advisory Committee  
For 2016-17 Budget  
Planning Calendar**

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Nov ____	Council on Student Fees meeting at _____
Nov 06	<b>SSFAC Meeting:</b> Introductions, icebreakers, roles and responsibilities
Nov 13	<b>SSFAC Meeting:</b> FPA presentation
Nov 13-14	Council of Student Fees meeting UC Berkley
Dec 5	Call letter to SSF Budget Holders for 2016-17 Program Plan and Budget Addendum request
Dec 17	Departments submit budget requests and addendum to VCSA Office
December 14-31	Winter Break
Jan 8, 2016	<b>SSFAC Meeting:</b> Training and hand out Subcommittees binders. RP&B SSF Presentation (2.0 hours)
Jan 12	Department budgets and addenda requests completed and added to SSFAC Sharepoint.
Jan 22	<b>SSFAC Meeting:</b> Dept Heads for <b>Subcommittee A</b> presents with Q&A. Questions prepared by Subcommittee A (2 hours)
Jan 29	<b>SSFAC Meeting:</b> Dept Heads for <b>Subcommittee B</b> presents with Q&A(2 hours)
Feb 5	<b>SSFAC Meeting:</b> Dept Heads for <b>Subcommittee C</b> presents with Q&A(2 hours)
Feb 12	<b>SSFAC Meeting:</b> Review of <b>Subcommittee A &amp; B</b> report and line items votes(2hours)
Feb ____	Council on Student Fees meeting at _____
Feb 26	<b>SSFAC Meeting:</b> Review of <b>Subcommittee C</b> report and line items votes(2hours)
March 4	<b>SSFAC Meeting:</b> Full committee discussion of Subcommittee recommendations(2 hours)
March 11	<b>SSFAC Meeting:</b> Final recommendations(2 hours)
March 18	Submit to Department Heads SSFAC recommendations
March 24	Appeals due back to VCSA Administration office
March 21-25	Spring Break
April 1	<b>SSFAC Meeting:</b> Appeals review meeting (2hours)
April ____	Council on Student Fees meeting at _____
April 8	<b>SSFAC Meeting:</b> Appeals meeting and final recommendations(1hour)
May 15	<b>SSFAC Meeting:</b> Break out for agenda items review(1hour)
May 16-20	New Undergraduate and Graduate student appointments for school year 15-16
May 20	<b>SSFAC Meeting:</b> Reaffirm returning committee members/Chair appointment(1hour)
May 29	<b>SSFAC Meeting:</b> Review applications for school year 15-16
June 5	<b>SSFAC Meeting:</b> Final luncheon with old and new members
June 6-12	Finals - Spring Quarter
June 12-15	Commencement
June 15	RP&B presents analysis and recommendations to Chancellor and EVC
June 29	Budget Holders notified of Chancellor's final decisions

## TABLE OF ASSUMPTIONS

- \* Enrollment Projections are based on the June 13, 2014 "General Campus Headcount Enrollments - Actual and Planned" from the Department of Institutional Research
- \* 5% Annual Increase in UC Student Services Fee beginning FY2015-16, half going to Mental Health after Financial Aid set-aside
- \* Merit/Range increases of 3% annually
- \* Benefit employer cost increases of 3% annually
- \* Retirement employer cost increases to 14.8% in FY2015-16, 14.9% in FY2016-17, 16.15% in FY2017-18, 17.35% in FY2018-19, and 18.35% in FY2019-20

TABLE 1

**SUMMARY OF PROJECTIONS  
STUDENT SERVICES FEES - COMBINED  
(FISCAL YEARS 2015-16 to 2019-20)**

Description	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
<b>Projected Revenue</b>					
<i>Fee/STIP Revenue</i>	\$22,664,206	\$24,264,374	\$25,956,780	\$27,913,073	\$30,159,498
<i>July 1 Operating Reserve Carryforward</i>	\$1,515,777	\$0	\$0	\$0	\$0
Subtotal	\$24,179,983	\$24,264,374	\$25,956,780	\$27,913,073	\$30,159,498
<b>Projected Expenditures</b>					
<i>Operating Expenditures</i>	\$19,588,217	\$21,743,699	\$22,863,240	\$24,046,868	\$25,283,648
<i>OMP Costs</i>	\$481,705	\$503,912	\$527,173	\$551,540	\$1,828,925
<i>Capital Debt Payments</i>	\$892,814	\$877,793	\$866,104	\$867,797	\$2,197,547
<i>Capital Reserves</i>	\$321,954	\$318,198	\$315,276	\$315,699	\$314,803
Subtotal	\$21,284,690	\$23,443,602	\$24,571,793	\$25,781,904	\$29,624,922
<b>Projected Cash Balance</b>	<b>\$2,895,292</b>	<b>\$820,772</b>	<b>\$1,384,987</b>	<b>\$2,131,169</b>	<b>\$534,576</b>
<b>Other Known Expenditures</b>					
<i>Chancellor Approved Allocations* (Prior Year)</i>	\$1,273,811				
<i>Mental Health (MH) Reserve Balance</i>	\$433,350	\$19,946	(\$41,527)	\$294,674	\$1,205,054
Subtotal	\$1,707,161	\$19,946	(\$41,527)	\$294,674	\$1,205,054
<b>Net Balance</b>	<b>\$1,188,131</b>	<b>\$800,826</b>	<b>\$1,426,514</b>	<b>\$1,836,496</b>	<b>(\$670,478)</b>
<b>Cumulative Balance</b>	<b>\$1,188,131</b>	<b>\$1,988,957</b>	<b>\$3,415,472</b>	<b>\$5,251,967</b>	<b>\$4,581,489</b>

\* Chancellor Approved Allocations is the amount approved by the previous year's committee.

TABLE 2

<b>UC STUDENT SERVICES FEE (FUND 20000) - NON-MENTAL HEALTH DETAIL</b>					
<b>PROJECTED REVENUES &amp; EXPENDITURES</b>					
<i>Description</i>	<i>Projected 2015-16</i>	<i>Projected 2016-17</i>	<i>Projected 2017-18</i>	<i>Projected 2018-19</i>	<i>Projected 2019-20</i>
<b>ENROLLMENT PROJECTIONS</b>					
Projected New and Continuing Headcount Enrollment (3 Qtr Avg)	20,723	21,263	21,823	22,430	23,092
Projected Exemptions	(380)	(390)	(401)	(412)	(424)
Projected Net Paid Enrollment	20,343	20,873	21,422	22,018	22,668
<i>Student Services Fee for non-mental health initiatives</i>	\$943	\$977	\$1,014	\$1,052	\$1,092
<b>PROJECTED REVENUE</b>					
Projected UC Student Services Fee Income (FWS)	19,183,010	20,392,550	21,712,612	23,158,242	24,749,338
Projected UC Student Services Fee Income (Summer)	1,111,076	1,097,006	1,086,524	1,130,325	1,139,444
<i>Projected Student Services Fee Subtotal</i>	20,294,086	21,489,556	22,799,135	24,288,567	25,888,782
STIP Earnings/Deferred Payment Plan	317,022	301,171	240,937	216,843	195,159
<b>TOTAL PROJECTED REVENUE</b>	<b>\$ 20,611,108</b>	<b>\$ 21,790,727</b>	<b>\$ 23,040,072</b>	<b>\$ 24,505,410</b>	<b>\$ 26,083,941</b>
<b>OPERATING EXPENDITURES</b>					
* Base Budget	15,919,507	16,315,837	16,752,884	17,300,483	17,860,197
Fixed Cost Increases - Salaries, Benefits, Retirement	396,330	437,047	547,599	559,714	555,930
** Financial Aid	868,570	1,276,379	1,717,609	2,206,765	2,751,289
UCOP Funding Assessment	825,925	867,221	910,582	956,111	1,003,917
<b>TOTAL PROJECTED OPERATING EXPENDITURES</b>	<b>\$ 18,010,332</b>	<b>\$ 18,896,485</b>	<b>\$ 19,928,675</b>	<b>\$ 21,023,073</b>	<b>\$ 22,171,334</b>
<b>OMP COSTS</b>					
The HUB Building OMP charges	387,806	407,196	427,556	448,934	471,381
Academic Resource Center (Surge) OMP charges	41,887	43,144	44,438	45,771	47,144
Campus Health Center (Veitch) OMP charges	52,012	53,572	55,179	56,835	-
Health & Wellness OMP charges	-	-	-	-	1,310,400
<b>TOTAL PROJECTED OMP COSTS</b>	<b>\$ 481,705</b>	<b>\$ 503,912</b>	<b>\$ 527,173</b>	<b>\$ 551,540</b>	<b>\$ 1,828,925</b>
<b>CAPITAL DEBT PAYMENTS</b>					
Learning Center Debt Service	211,108	206,189	194,225	195,974	192,225
Recreation Center Debt Service	145,000	145,000	145,000	145,000	145,000
Existing HUB Expansion Debt Service	140,476	140,476	140,476	140,476	140,476
*** HUB Expansion Debt Service/Temp Repayment from Referendum	391,230	381,127	381,402	381,347	381,512
Health & Wellness Debt Service	-	-	-	-	1,333,333
<b>TOTAL PROJECTED CAPITAL DEBT PAYMENTS</b>	<b>\$ 887,814</b>	<b>\$ 872,793</b>	<b>\$ 861,104</b>	<b>\$ 862,797</b>	<b>\$ 2,192,547</b>
<b>CAPITAL RESERVES</b>					
Depreciation/Maintenance Fund (1.25x Debt Coverage)	221,954	218,198	215,276	215,699	214,803
Contribution to Capital Reserves	100,000	100,000	100,000	100,000	100,000
<b>TOTAL PROJECTED CAMPUS COMMITMENTS</b>	<b>\$ 321,954</b>	<b>\$ 318,198</b>	<b>\$ 315,276</b>	<b>\$ 315,699</b>	<b>\$ 314,803</b>
<b>TOTAL ANNUAL EXPENSES</b>	<b>\$ 19,701,805</b>	<b>\$ 20,591,387</b>	<b>\$ 21,632,228</b>	<b>\$ 22,753,109</b>	<b>\$ 26,507,609</b>
<b>PROJECTED CASH BALANCE AT YEAR-END</b>	<b>909,303</b>	<b>1,199,339</b>	<b>1,407,845</b>	<b>1,752,301</b>	<b>(423,667)</b>
Chancellor Approved Allocations****	837,599				
<b>NET POSITION AFTER APPROVED ALLOCATIONS</b>	<b>71,704</b>	<b>1,199,339</b>	<b>1,407,845</b>	<b>1,752,301</b>	<b>(423,667)</b>
<b>CARRYFORWARD FROM PREVIOUS FISCAL YEAR</b>	<b>1,016,399</b>				
<b>UC SSF OPERATING RESERVE (Less Mental Health)</b>	<b>1,088,103</b>	<b>1,199,339</b>	<b>1,407,845</b>	<b>1,752,301</b>	<b>(423,667)</b>

Based on SARA's Campus Headcount Enrollments - Actual and Planned as of June 13, 2014

\* Base Budget includes all the Permanent Funds already allocated to units by prior committees

\*\* Financial Aid is listed as an expense because a certain percentage from both Undergraduate and Graduate student fees must be set aside for financial aid allocations.

\*\*\* Note: The UC Student Svcs Fee portion of HUB Expansion debt will be paid by the HUB Referendum Fee as repayment of a \$2.5M loan to the capital project from the UC Student Svcs Fee capital reserves. As payments are made by the Referendum, an equal amount will be transferred at year-end from the UC Student Svcs Fee net operating balance (if available) to replenish UC Student Svcs Fee capital reserves.

**TABLE 3**

**UC STUDENT SERVICES FEE (FUND 20000) - MENTAL HEALTH DETAIL  
PROJECTED REVENUES & EXPENDITURES**

<i>Description</i>	<i>Projected 2015-16</i>	<i>Projected 2016-17</i>	<i>Projected 2017-18</i>	<i>Projected 2018-19</i>	<i>Projected 2019-20</i>
<b>ENROLLMENT PROJECTIONS</b>					
New and Continuing Headcount Enrollment (3 Qtr Avg)	20,723	21,263	21,823	22,430	23,092
Projected Exemptions	(380)	(390)	(401)	(412)	(424)
Projected Net Paid Enrollment	20,343	20,873	21,422	22,018	23,516
<i>Student Services Fee - Mental Health</i>	<i>\$77</i>	<i>\$94</i>	<i>\$111</i>	<i>\$129</i>	<i>\$148</i>
<b>PROJECTED REVENUE</b>					
Projected Student Services Fee - Mental Health (FWS)	1,566,375	1,962,026	2,377,880	2,840,347	3,480,362
Projected Student Services Fee - Mental Health (Summer)	74,397	89,575	106,227	123,789	139,752
<b>TOTAL PROJECTED REVENUE</b>	<b>\$ 1,640,772</b>	<b>\$ 2,051,602</b>	<b>\$ 2,484,107</b>	<b>\$ 2,964,136</b>	<b>\$ 3,620,114</b>
<b>OPERATING EXPENDITURES</b>					
Base Budget*	1,171,533	2,400,699	2,465,006	2,545,579	2,627,935
Fixed Cost Increases - Salaries, Benefits, Retirement	29,166	64,307	80,573	82,356	81,799
<b>TOTAL PROJECTED EXPENDITURES</b>	<b>\$ 1,200,699</b>	<b>\$ 2,465,006</b>	<b>\$ 2,545,579</b>	<b>\$ 2,627,935</b>	<b>\$ 2,709,734</b>
<b>PROJECTED CASH BALANCE AT YEAR-END</b>	<b>\$ 440,073</b>	<b>\$ (413,404)</b>	<b>\$ (61,472)</b>	<b>\$ 336,201</b>	<b>\$ 910,380</b>
Chancellor Approved Allocations**	262,241				
<b>NET POSITION AFTER APPROVED ALLOCATIONS</b>	<b>177,832</b>	<b>(413,404)</b>	<b>(61,472)</b>	<b>336,201</b>	<b>910,380</b>
<b>CARRYFORWARD FROM PREVIOUS FISCAL YEAR</b>	<b>255,518</b>	<b>433,350</b>	<b>19,946</b>	<b>(41,527)</b>	<b>294,674</b>
<b>MENTAL HEALTH OPERATING RESERVE</b>	<b>433,350</b>	<b>19,946</b>	<b>(41,527)</b>	<b>294,674</b>	<b>1,205,054</b>

\* Base Budget includes all the Permanent Funds already allocated to units by prior committees  
 Note: Excess Allocations are from Mental Health Reserves or from regular Student Services Fee resources

\*\* Chancellor Approved Allocations is the amount approved by the previous year's committee.

**TABLE 4**

**UCR STUDENT SERVICES FEE (FUND 20027)  
PROJECTED REVENUES & EXPENDITURES**

	<i>Projected 2015-16</i>	<i>Projected 2016-17</i>	<i>Projected 2017-18</i>	<i>Projected 2018-19</i>	<i>Projected 2019-20</i>
<b>ENROLLMENT PROJECTIONS</b>					
New and Continuing Headcount Enrollment (3 Qtr Avg)	20,723	21,263	21,823	22,430	23,092
<i>UCR Student Services Fee</i>	<i>\$18</i>	<i>\$18</i>	<i>\$18</i>	<i>\$18</i>	<i>\$18</i>
<b>PROJECTED REVENUE</b>					
Projected Referendum Income (FWS)	\$ 373,014	\$ 382,734	\$ 392,814	\$ 403,740	\$ 415,656
Projected Summer Income	29,961	29,961	30,437	30,437	30,437
STIP	9,350	9,350	9,350	9,350	9,350
<b>TOTAL PROJECTED REVENUE</b>	<b>\$ 412,325</b>	<b>\$ 422,045</b>	<b>\$ 432,601</b>	<b>\$ 443,527</b>	<b>\$ 455,443</b>
<b>OPERATING EXPENDITURES</b>					
Base Budget*	\$ 362,204	\$ 365,256	\$ 369,682	\$ 375,833	\$ 382,049
Recreation Center Referendum	5,000	5,000	5,000	5,000	5,000
Fixed Cost Increases - Salaries, Benefits, Retirement	3,052	4,426	6,151	6,216	6,030
UCOP Funding Assessment (New in FY11-12)	11,930	12,527	13,153	13,810	14,501
<b>TOTAL PROJECTED OPERATING EXPENDITURES</b>	<b>\$ 382,186</b>	<b>\$ 387,209</b>	<b>\$ 393,986</b>	<b>\$ 400,859</b>	<b>\$ 407,580</b>
<b>PROJECTED CASH BALANCE AT YEAR-END</b>	<b>\$ 30,139</b>	<b>\$ 34,837</b>	<b>\$ 38,615</b>	<b>\$ 42,668</b>	<b>\$ 47,863</b>
Chancellor Approved Allocations**	173,971				
<b>NET POSITION AFTER APPROVED ALLOCATIONS</b>	<b>(143,832)</b>	<b>34,837</b>	<b>38,615</b>	<b>42,668</b>	<b>47,863</b>
<b>CARRYFORWARD FROM PREVIOUS FISCAL YEAR</b>	<b>183,860</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>UCR SSF OPERATING RESERVE</b>	<b>40,028</b>	<b>34,837</b>	<b>38,615</b>	<b>42,668</b>	<b>47,863</b>

*Based on SARA's Campus Headcount Enrollments - Actual and Planned as of June 13, 2014*

\* Base Budget includes all the Permanent Funds already allocated to units by prior committees



TABLE 5

<b>UC STUDENT SERVICES FEE &amp; UCR STUDENT SERVICES FEE HISTORICAL PERFORMANCE</b>					
<i>Description</i>	<i>Actual 2010-11</i>	<i>Actual 2011-12</i>	<i>Actual 2012-13</i>	<i>Actual 2013-14</i>	<i>Actual 2014-15</i>
<b>UC STUDENT SERVICES FEE - COMBINED</b>					
Actual Revenue	18,495,763	20,462,611	20,496,099	20,581,862	20,677,132
STIP	294,270	321,842	268,358	495,531	352,247
<b>Revenue Subtotal</b>	<b>\$18,790,033</b>	<b>\$20,784,454</b>	<b>\$20,764,457</b>	<b>\$21,077,393</b>	<b>\$21,029,379</b>
July 1 Budget	13,502,162	14,712,573	16,212,466	16,650,057	17,499,291
Transfer to Core Programs	0	1,123,988			
One-Time Funding in Enrollment Management		570,000			
Salary/Employee Benefits & Insurance Adjustments	252,757	153,624	408,046	527,330	508,362
UCOP Funding Assessment - includes Student Referendum Charges		327,448	360,752	347,880	679,612
Actual SS Fee OMP Costs	286,482	301,955	237,078	403,151	386,925
Actual Debt Service for SURGE Building (Academic Resource Center)	180,949	193,779	208,194	208,293	194,338
Actual Debt Service for HUB Expansion (Return to Cap Resv)	391,826	391,690	392,102	392,268	392,186
Actual Debt Service Set-Aside to Capital Reserve	221,037	220,897	221,081	221,127	221,114
Contributions to Capital Reserve	100,000	100,000	100,000	100,000	100,000
Backstop Funding	112,859	84,257	60,000	60,000	60,000
<b>Expenditure Subtotal</b>	<b>\$15,048,072</b>	<b>\$18,180,212</b>	<b>\$18,199,720</b>	<b>\$18,910,107</b>	<b>\$20,041,828</b>
<b>FUNDS HELD IN OPERATING RESERVES</b>					
Hold in Operating Reserve for Approved One-Time Allocations	1,228,694	2,130,031	1,176,924	1,062,419	837,599
Hold in Operating Reserve for Mental Health Allocations	142,145	229,014	214,091	174,459	126,106
<b>NET TO CAPITAL RESERVES</b>	<b>\$2,371,121</b>	<b>\$245,198</b>	<b>\$1,173,722</b>	<b>\$930,408</b>	<b>\$23,846</b>
<b>UCR STUDENT SERVICES FEE</b>					
Actual Revenue	388,837	393,975	392,784	394,666	397,924
STIP	20,374	19,202	16,079	12,315	9,351
<b>Subtotal</b>	<b>\$409,211</b>	<b>\$413,177</b>	<b>\$408,863</b>	<b>\$406,981</b>	<b>\$407,276</b>
July 1 Budget	241,925	248,968	271,205	274,134	355,468
Salary/Employee Benefits & Insurance Adjustments	4,018	22,236	3,875	8,801	6,736
Backstop Funding			30,340	29,565	40,000
UCOP Funding Assessment		3,440	3,496	8,476	10,760
<b>Subtotal</b>	<b>\$245,943</b>	<b>\$274,644</b>	<b>\$308,916</b>	<b>\$320,976</b>	<b>\$412,964</b>
<b>NET TO OPERATING RESERVE</b>	<b>\$163,268</b>	<b>\$138,533</b>	<b>\$99,947</b>	<b>\$86,005</b>	<b>(\$5,688)</b>
<b>GRAND TOTAL TO OPERATING/CAPITAL RESERVE</b>	<b>\$2,534,390</b>	<b>\$383,731</b>	<b>\$1,273,669</b>	<b>\$1,016,412</b>	<b>\$18,158</b>

TABLE 6

UC STUDENT SERVICES FEE ACTUAL & PROJECTED CAPITAL RESERVES (Projected fiscal years do not reflect non-mandatory transfers from the Operating/Current Fund)						
Description	Actual 2014-15	Projected 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19	Projected 2019-20
<b>OPERATING RESERVES</b>						
<b>UC Student Services Fee</b>						
Beginning Balance	\$1,241,219	\$1,016,399	\$1,088,103	\$1,088,103	\$1,088,103	\$1,088,103
Transfers (To)/From Current Fund	837,599	909,303				
Temporary Operating Allocations	(1,062,419)	(837,599)				
<b>Total UC SS Fee Operating Reserves</b>	<b>\$1,016,399</b>	<b>\$1,088,103</b>	<b>\$1,088,103</b>	<b>\$1,088,103</b>	<b>\$1,088,103</b>	<b>\$1,088,103</b>
<b>UC Student Services Fee - Mental Health Funds</b>						
Beginning Balance	\$338,943	\$255,518	\$433,350	\$19,946	(\$41,527)	\$294,674
Transfers (To)/From Current Fund	126,106	440,073	(413,404)	(61,472)	336,201	910,380
Temporary Operating Allocations	(209,531)	(262,241)				
<b>Total UC SS Fee - SMH Operating Reserves</b>	<b>\$255,518</b>	<b>\$433,350</b>	<b>\$19,946</b>	<b>(\$41,527)</b>	<b>\$294,674</b>	<b>\$1,205,054</b>
<b>UCR Student Services Fee</b>						
Beginning Balance	\$303,228	\$183,860	\$40,028	\$40,028	\$40,028	\$40,028
Transfers (To)/From Current Fund	(5,688)	30,139				
Temporary Operating Allocations	(113,680)	(173,971)				
<b>Total UCR SS Fee Operating Reserves</b>	<b>\$183,860</b>	<b>\$40,028</b>	<b>\$40,028</b>	<b>\$40,028</b>	<b>\$40,028</b>	<b>\$40,028</b>
<b>TOTAL OPERATING RESERVES</b>	<b>\$1,455,777</b>	<b>\$1,561,481</b>	<b>\$1,148,077</b>	<b>\$1,086,605</b>	<b>\$1,422,805</b>	<b>\$2,333,185</b>
<b>CAPITAL RESERVES - CURRENT FUND</b>						
<b>UC Student Services Fee</b>						
Beginning Balance	\$4,257,954	\$4,995,439	\$5,708,622	\$6,177,303	\$6,492,579	\$6,808,278
HUB Expansion <sup>(1)</sup>	392,185	391,230	150,482	0	0	0
Transfers to Capital Reserve from Current Fund <sup>(2)</sup>	100,000	100,000	100,000	100,000	100,000	100,000
Depreciation/Maintenance Fund <sup>(3)</sup>	221,454	221,954	218,198	215,276	215,699	548,137
Transfers from Year-end Balances <sup>(4)</sup>	23,846					
Temporary Capital Allocations (SHC & UV Lease) <sup>(5)</sup>						
Upper Mall Renovation <sup>(6)</sup>						
Veitch Renovation <sup>(7)</sup>						
<b>Total Capital Reserves - Current</b>	<b>\$4,995,439</b>	<b>\$5,708,622</b>	<b>\$6,177,303</b>	<b>\$6,492,579</b>	<b>\$6,808,278</b>	<b>\$7,456,415</b>
<b>CAPITAL RESERVES - PLANT FUND</b>						
Beginning Balance	\$6,000,000	\$6,000,000	\$6,000,000	\$6,000,000	\$6,000,000	\$6,000,000
Upper Mall Renovation						
Veitch Renovation						
<b>Total Capital Reserves - Plant</b>	<b>\$6,000,000</b>	<b>\$6,000,000</b>	<b>\$6,000,000</b>	<b>\$6,000,000</b>	<b>\$6,000,000</b>	<b>\$6,000,000</b>
<b>TOTAL CAPITAL RESERVES</b>	<b>\$10,995,439</b>	<b>\$11,708,622</b>	<b>\$12,177,303</b>	<b>\$12,492,579</b>	<b>\$12,808,278</b>	<b>\$13,456,415</b>

1) The 05-06 SSFAC recommended a \$2,500,000 temporary loan to the HUB Expansion capital project. This loan is to be repaid by the HUB Referendum fee with interest over time by temporarily taking over the UC Student Services Fee's share of the project's annual debt service payment. UC Student Services Fee's payments are estimated to begin in FY16-17.

2) A previous SSFAC recommended to transfer \$100,000 every year from the current fund revenues to capital reserves for any future capital needs.

3) A previous SSFAC recommended to transfer a total of 25% of the Capital Debt Payments as listed on Table 1 into capital reserves as savings account for depreciation and possible future deferred maintenance required on those buildings.

4) A previous SSFAC recommended to transfer the remaining year-end balance of the UC Student Services combined fees into capital reserves.

5) A previous SSFAC recommended to pay from Capital Reserves \$435,000 for Temporary Modular Units for the Student Health Center that would cover a 3-year lease and removal of Modules. Also, covered from Capital Reserves was \$8,783 for the International Student Center lease at University Village. The total of that year's allocation was \$443,783.

6) A previous SSFAC recommended to pay for various costs related to the Upper Mall Renovation Project, \$15,930 in FY11/12 and \$4.5M in FY12/13.

7) A previous SSFAC recommended to transfer \$6M from the Current Capital Reserves Fund to the Plant Fund in order to have those funds available for the possible Veitch Renovation.

TABLE 7

JULY 1, 2015 PERMANENT OPERATING BUDGETS				
<i>Units</i>		<i>UC Student Services Fee</i>	<i>UCR Student Services Fee</i>	<i>Combined</i>
<b>Graduate Division</b>				
A01383	Graduate Division	-	-	-
	<b>Subtotal</b>	\$ -	\$ -	\$ -
<b>Undergraduate Education</b>				
A01422	Learning Center	1,506,556	-	1,506,556
	<b>Subtotal</b>	\$ 1,506,556	\$ -	\$ 1,506,556
<b>Vice Chancellor Student Affairs</b>				
A01411	African Student Programs	161,630	22,389	184,019
A01412	Asian Pacific Student Program	171,784	29,506	201,290
A02150	Assistant Dean of Students	108,333		108,333
A02167	AVC Health & Wellness	168,457		168,457
A01409	AVC/Dean of Students	81,858		81,858
A01410	Bayless Foundation	500		500
A01414	Career Services Center	955,407	8,000	963,407
A01250	CDC - General Admin	369,586		369,586
A01415	Chicano Student Programs	174,310		174,310
A01416	Counseling Center	970,499	29,351	999,850
A01425	Disabled Student Services	389,224	19,295	408,519
A01926	EMS	69,384		69,384
A01583	Escort Service	4,826	9,175	14,001
A01403	Financial Aid Administration	565,626		565,626
A01438	Graduate Student Association	44,297		44,297
A01986	Health Education Initiatives	74,192		74,192
A01419	International Student Res Ctr	356,273		356,273
A01264	Intramural Sports	116,057		116,057
A01420	KUCR	221,453	8,277	229,730
A01421	LGBT Resource Center	130,044	28,060	158,104
A01595	Medicine Ways	3,000		3,000
A01985	Mental Health Initiatives	141,771		141,771
A02145	Middle Eastern Student Center		49,150	49,150
A01423	Native American Student Pgm	131,405		131,405
A01543	Publications	79,345		79,345
A01400	Reg Fee Advisory Comm Admin	33,885		33,885
A01578	Student Affairs Communications	342,904		342,904
A01663	Student Conduct Programs	262,312		262,312
A01413	Student Health Services	1,324,527		1,324,527
A01459	Student Life & Leadership Ctr	424,158	13,622	437,780
A01265	Student Recreation Center		5,000	5,000
A01424	Student Special Services	291,638		291,638
A01428	SWP Initiatives	5,586		5,586
A01783	Technology Services	492,422		492,422
A01617	The WELL	189,870		189,870
A01878	Transfer Orientation & Servs	9,889	10,748	20,637
A01458	University Band	36,873		36,873
A01399	VCSA Admin	157,269		157,269
A01608	VCSA Control	5,179,367	91,332	5,270,699
A01427	Women's Resource Center	113,150	38,299	151,449
	<b>Subtotal</b>	\$ 14,353,111	\$ 362,204	\$ 14,715,315
<b>UCR Intercollegiate Athletics</b>				
A01746+A0175C	Intercollegiate Athletics - Admin	636,719	-	636,719
A01752+A01753	Intercollegiate Athletics - Teams	960,877	-	960,877
	<b>Subtotal</b>	\$ 1,597,596	\$ -	\$ 1,597,596
<b>Total General Campus Departments</b>		<b>\$ 17,457,263</b>	<b>\$ 362,204</b>	<b>\$ 17,819,467</b>

TABLE 7

JULY 1, 2015 PERMANENT OPERATING BUDGETS				
<i>Units</i>		<i>UC Student Services Fee</i>	<i>UCR Student Services Fee</i>	<i>Combined</i>
<b>Other Commitments</b>				
A01518	REG Fee OMP	346,176	-	346,176
A01519	Financial System Assessment	27,720	-	27,720
A01384	Graduate Student Financial Aid	157,107	-	157,107
A01465	Undergrad Student Financial Aid	729,114	-	729,114
A02098	UCOP Funding Assessment	709,558	11,930	721,488
A01485	UCDC Funding	17,380	-	17,380
A01489	Unalloc. Salary, Benefits, Retirement	808,515	9,052	817,567
<b>Total Central Campus</b>		<b>\$ 2,795,570</b>	<b>\$ 20,982</b>	<b>\$ 2,816,552</b>
<b>Grand Total</b>		<b>\$ 20,252,833</b>	<b>\$ 383,186</b>	<b>\$ 20,636,019</b>

TABLE 8

**UC STUDENT SERVICES FEE & UCR STUDENT SERVICES FEE  
FISCAL YEAR 2014-15 TOTAL UNIT CLOSING FUND BALANCES**

<i>Units</i>	<i>UC Student Services Fee</i>	<i>UCR Student Services Fee</i>	<i>Combined</i>	<i>Percent of 7/1/15 Perm Budget</i>
<b>Graduate Division</b>				
Graduate Division	17,209		17,209	n/a
<b>Subtotal</b>	<b>\$ 17,209</b>	<b>\$ -</b>	<b>\$ 17,209</b>	<b>n/a</b>
<b>Undergraduate Education</b>				
Learning Center	395,024		395,024	26.2%
<b>Subtotal</b>	<b>\$ 395,024</b>	<b>\$ -</b>	<b>\$ 395,024</b>	<b>26.2%</b>
<b>Vice Chancellor Student Affairs</b>				
African Student Programs	(3,965)	2,271	(1,694)	-0.9%
Asian Pacific Student Program	(10,399)	(2,540)	(12,939)	-6.4%
Assistant Dean of Students	2,319		2,319	2.1%
AVC Health & Wellness	(117)		(117)	-0.1%
AVC/Dean of Students	(17,887)		(17,887)	-21.9%
Bayless Foundation	4,855		4,855	971.0%
Campus Vitality	19		19	n/a
Career Services Center	48,206		48,206	5.0%
CDC - General Admin	5,202		5,202	1.4%
Chicano Student Programs	(14,992)		(14,992)	-8.6%
Counseling Center	(41,540)	2,814	(38,726)	-3.9%
Disabled Student Services	10,151	1,103	11,254	2.8%
Diversity Initiatives	1,513		1,513	n/a
EMS	(2,294)		(2,294)	-3.3%
Escort Service	611	327	938	6.7%
Financial Aid Administration	(2,542)		(2,542)	-0.4%
Graduate Student Association	(981)		(981)	-2.2%
Guardian Scholars Program	28,021		28,021	n/a
Health Education Initiatives	(1,360)		(1,360)	-1.8%
International Student Res Ctr	(10,916)		(10,916)	-3.1%
Intramural Sports	122,887		122,887	105.9%
KUCR	(4,441)	197	(4,244)	-1.8%
LGBT Resource Center	(9,030)	(281)	(9,311)	-5.9%
Mental Health Initiatives	(2,925)		(2,925)	-97.5%
Middle Eastern Student Center	810	1,225	2,035	1.4%
Native American Student Pgm	12,015		12,015	24.4%
Peer Initiatives	(6,244)		(6,244)	-4.8%
Publications	(3,083)		(3,083)	-3.9%
Reg Fee Advisory Comm Admin	670		670	2.0%
Registrar	18,347		18,347	n/a
Student Affairs Communications	(63,523)		(63,523)	-18.5%
Student Conduct Programs	18,800		18,800	7.2%
Student Health Services	(229,466)		(229,466)	-17.3%
Student Life & Leadership Ctr	(40,169)	3,036	(37,133)	-8.5%
Student Special Services	(12,683)		(12,683)	-4.3%
SWP Initiatives	(2,153)		(2,153)	-38.5%
Technology Services	(69,021)		(69,021)	-14.0%
The WELL	22,620		22,620	11.9%
University Band	(3,383)		(3,383)	-9.2%
VCSA Admin	(419)		(419)	-0.3%
VCSA Control	5,935,030	358,378	6,293,408	119.4%
Women's Resource Center	4,581	67	4,648	3.1%
<b>Subtotal</b>	<b>\$ 5,683,125</b>	<b>\$ 366,597</b>	<b>\$ 6,049,722</b>	<b>41.1%</b>
<b>UCR Intercollegiate Athletics</b>				
Intercollegiate Athletics - Admin	(63,019)	-	(63,019)	-9.9%
Intercollegiate Athletics - Teams	-	-	-	0.0%
<b>Subtotal</b>	<b>\$ (63,019)</b>	<b>\$ -</b>	<b>\$ (63,019)</b>	<b>-3.9%</b>
<b>Total Unit Closing Balance</b>	<b>\$ 6,032,339</b>	<b>\$ 366,597</b>	<b>\$ 6,398,935</b>	<b>35.9%</b>

NOTE: CFD Balances may include future commitments and liabilities such as vacation accrual

**TABLE 9**

<b>UC STUDENT SERVICES FEE PLANNED CAPITAL EXPENDITURES</b>	
<i>Description</i>	<i>Projected Cost</i>
Health & Wellness Facility - Outpatient Pavilion	\$40 Million
<b>Total Planned Capital Expenditures</b>	<b>\$40 Million</b>