



UC Student Services Fee  
&  
UCR Student Services Fee  
  
Annual Report

Operating & Capital  
Budgets and Reserves

\*Expanded information regarding the Student Services Fee Advisory Committee at UC Riverside can be found on the web at <http://ssfacs.ucr.edu>

Vice Chancellor of Student Affairs  
December 1, 2016

# University of California, Riverside

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2016 - 2017 Student Services Fee Advisory Committee  
For 2017 - 2018 Budget  
Planning Calendar

Oct 21 - Oct 23	UCSC CSF Meeting
Oct 25	<b>SSFAC Meeting:</b> Introductions, responsibilities & roles, requirements & vice-chair discussion
Nov 16	<b>SSFAC Meeting:</b> Proposal and budget sheet overview, Election of Alternate to Voting Member, Election of Vice Chair Subcommittee Member discussion, and Call Letter Criteria discussion
Nov 30	<b>SSFAC Meeting:</b> VCSA presentation, Discussion on Committee Criteria
Dec 1 - Dec 8	Call Letter to SSF Budget Holders for 2017 - 2018 Program Plan and Budget Addendum request
Dec 5 - Dec 9 (Finals)	<b>No Meeting,</b> Departments submit budget requests and addendum to VCSA Office
Dec 10 - Jan 8	<b>Winter Break, No Meeting</b>
Jan 11	<b>SSFAC Meeting:</b> Review and Distribution of Budget Requests to Subcommittees
Jan 18	<b>SSFAC Meeting:</b> Dept. Heads for Subcommittee A present with Q&A.
Jan 25	<b>SSFAC Meeting:</b> Dept. Heads for Subcommittee B present with Q&A.
Jan 28 - 29	UCR Host CSF Meeting
Feb 1	<b>SSFAC Meeting:</b> Dept. Heads for Subcommittee C present with Q&A.
Feb 8	<b>SSFAC Meeting:</b> Dept. Heads for Subcommittee D present with Q&A.
Feb 22	<b>SSFAC Meeting:</b> Subcommittee A & B discussions and recommendations
Mar 01	<b>SSFAC Meeting:</b> Subcommittee C & D discussions and recommendations
Mar 08	<b>SSFAC Meeting:</b> Review all Subcommittee recommendations (A, B, C, D)
Mar 15	<b>SSFAC Meeting:</b> Make final recommendations
Mar 16 - Mar 22	Recommendations & Appeal Process Information sent to department heads
Mar 23 - Mar 30 (Finals)	<b>No Meeting,</b> Appeals from Department(s) due to VCSA Office
Mar 27 - Apr 2	<b>Spring Break, No Meeting</b>
Apr 03 - 07	SSFAC Call for applications
Apr 05	<b>SSFAC Meeting:</b> Department Heads present appeals, review appeals, make final recommendations
Apr 12	<b>SSFAC Meeting:</b> Review Bylaw changes, reaffirm returning committee members.
Apr 19	<b>SSFAC Meeting:</b> Review applications and recommendations with the committee and vote for Memberships
Apr 26	<b>SSFAC Meeting:</b> Final business, review and finalize Bylaw changes (final vote).
Apr 26 - May 3	Letter to the Chancellor with final recommendations & Bylaw Changes
May 3	<b>SSFAC Meeting:</b> Final business and Luncheon

### TABLE OF ASSUMPTIONS

- \* Enrollment Projections are based on "General Headcount Enrollments-Actual and Planned" from the Department of Institutional Research
- \* 5% Annual Increase in UC Student Services Fee beginning FY2015-16, half going to Mental Health after Financial Aid set-aside
- \* Merit/Range increases of 3% annually
- \* Benefit employer cost increases of 3% annually
- \* Retirement employer cost increases to 15.19% and beyond

**TABLE 1**  
**COMBINED TEMP SUMMARY**  
**UC STUDENT SERVICES FEE (FUND 20000)**  
**PROJECTED EXPENDITURES & REVENUE (FISCAL YEARS 2016-17 to 2020-21)**

	Projected 2016-17	Projected 2017-18	Projected 2018-19	Projected 2019-20	Projected 2020-21
<b>PROJECTED ENROLLMENT</b>					
Projected New and Continuing Headcount Enrollment (3 Qtr Avg)	22,729	23,411	24,113	24,836	25,582
Projected Exemptions	(413)	(436)	(449)	(463)	(477)
<b>Net Enrollment</b>	<b>22,316</b>	<b>22,975</b>	<b>23,664</b>	<b>24,373</b>	<b>25,105</b>
<i>Student Services Fee</i> <sup>1</sup>	\$ 980	\$ 1,017	\$ 1,055	\$ 1,095	\$ 1,095
<i>Student Services Fee - Mental Health</i>	\$ 94	\$ 111	\$ 129	\$ 148	\$ 148
<b>Total Student Services Fee</b>	<b>\$ 1,074</b>	<b>\$ 1,128</b>	<b>\$ 1,184</b>	<b>\$ 1,243</b>	<b>\$ 1,243</b>
<b>PROJECTED REVENUE</b>					
Projected UC Student Services Fee Income (FWS)	21,869,680	23,358,683	24,967,531	26,695,485	27,489,975
Projected UC Student Services Fee Income (Summer)	1,083,537	1,091,516	1,117,499	1,126,555	1,136,069
<b>Student Services Fee Subtotal</b>	<b>\$ 22,953,217</b>	<b>\$ 24,450,198</b>	<b>\$ 26,085,030</b>	<b>\$ 27,822,040</b>	<b>\$ 28,626,044</b>
Projected UC SS Fee Mental Health Income (FWS)	2,097,704	2,550,225	3,052,656	3,607,204	3,715,540
Projected UC SS Fee Mental Health Income (Summer)	88,475	104,696	122,005	137,738	153,510
<b>SS Fee - Mental Health Subtotal</b>	<b>\$ 2,186,179</b>	<b>\$ 2,654,921</b>	<b>\$ 3,174,661</b>	<b>\$ 3,744,942</b>	<b>\$ 3,869,050</b>
STIP Earnings/Deferred Payment Plan	198,836	178,952	161,057	144,951	130,456
<b>TOTAL PROJECTED REVENUE</b>	<b>\$ 25,338,232</b>	<b>\$ 27,284,072</b>	<b>\$ 29,420,748</b>	<b>\$ 31,711,934</b>	<b>\$ 32,625,551</b>
July 1 Carryforward from Previous Year	4,736,047	-	-	-	-
<b>TOTAL AVAILABLE FUNDING</b>	<b>30,074,280</b>	<b>27,284,072</b>	<b>29,420,748</b>	<b>31,711,934</b>	<b>32,625,551</b>
<b>PROJECTED EXPENDITURES</b>					
Operating Expenditures	20,906,617	23,609,054	25,045,949	26,547,803	27,822,431
OMP Costs	414,174	425,392	436,981	448,956	461,332
Capital Debt Payments	619,340	607,661	609,362	605,786	412,935
Capital Reserves Balance	3,527,766	3,024,846	3,025,271	3,024,378	2,976,165
<b>TOTAL PROJECTED OPERATING EXPENDITURES</b>	<b>\$ 25,467,897</b>	<b>\$ 27,666,954</b>	<b>\$ 29,117,563</b>	<b>\$ 30,626,923</b>	<b>\$ 31,672,862</b>
<b>PROJECTED YEAR-END BALANCE</b>	<b>\$ 4,606,382</b>	<b>\$ (382,882)</b>	<b>\$ 303,186</b>	<b>\$ 1,085,011</b>	<b>\$ 952,689</b>
<b>CHANCELLOR APPROVED ALLOCATIONS<sup>1</sup></b>					
SSFAC Allocations (TEMP)	553,069	-	-	-	-
SSFAC Allocations (PERM)	647,414	-	-	-	-
SMH Allocations (TEMP)	133,296	-	-	-	-
SMH Allocations (PERM) <sup>2</sup>	1,026,548	329,915	308,546	-	-
Student Special Services - Captioning	140,000	140,000	140,000	140,000	140,000
<b>TOTAL CHANCELLOR APPROVED ALLOCATIONS</b>	<b>\$ 2,500,327</b>	<b>\$ 469,915</b>	<b>\$ 448,546</b>	<b>\$ 140,000</b>	<b>\$ 140,000</b>
<b>ANNUAL NET BALANCE</b>	<b>\$ 2,106,055</b>	<b>\$ (852,797)</b>	<b>\$ (145,360)</b>	<b>\$ 945,011</b>	<b>\$ 812,689</b>
<b>HOLD FOR PROJECTED DEFICITS</b>	<b>(998,157)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCOME</b>	<b>1,107,898</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<sup>1</sup> Chancellor Approved Allocations is the amount approved by the previous year's SSFAC committee

<sup>2</sup> \$1,665,090 SMH allocation has been approved by the Chancellor; funding will be phased in over the span of three years

**TABLE 2**  
**NON-MENTAL HEALTH TEMP SUMMARY**  
**UC STUDENT SERVICES FEE (FUND 20000)**  
**PROJECTED EXPENDITURES & REVENUE (FISCAL YEARS 2016-17 to 2020-21)**

	Projected 2016-17	Projected 2017-18	Projected 2018-19	Projected 2019-20	Projected 2020-21
<b>PROJECTED ENROLLMENT</b>					
Projected New and Continuing Headcount Enrollment (3 Qtr Avg)	22,729	23,411	24,113	24,836	25,582
Projected Exemptions	(413)	(436)	(449)	(463)	(477)
<i>Net Enrollment</i>	<b>22,316</b>	<b>22,975</b>	<b>23,664</b>	<b>24,373</b>	<b>25,105</b>
<i>Student Services Fee for non-mental health initiatives<sup>1</sup></i>	\$ 980	\$ 1,017	\$ 1,055	\$ 1,095	\$ 1,095
<b>PROJECTED REVENUE</b>					
Projected UC Student Services Fee Income (FWS)	21,869,680	23,358,683	24,967,531	26,695,485	27,489,975
Projected UC Student Services Fee Income (Summer)	1,083,537	1,091,516	1,117,499	1,126,555	1,136,069
<i>Student Services Fee Subtotal</i>	<b>\$ 22,953,217</b>	<b>\$ 24,450,198</b>	<b>\$ 26,085,030</b>	<b>\$ 27,822,040</b>	<b>\$ 28,626,044</b>
STIP Earnings/Deferred Payment Plan	198,836	178,952	161,057	144,951	130,456
<b>TOTAL PROJECTED REVENUE</b>	<b>\$ 23,152,053</b>	<b>\$ 24,629,151</b>	<b>\$ 26,246,087</b>	<b>\$ 27,966,992</b>	<b>\$ 28,756,501</b>
July 1 Carryforward from Previous Year	4,531,643	-	-	-	-
<b>TOTAL AVAILABLE FUNDING</b>	<b>\$ 27,683,696</b>	<b>\$ 24,629,151</b>	<b>\$ 26,246,087</b>	<b>\$ 27,966,992</b>	<b>\$ 28,756,501</b>
<b>PROJECTED OPERATING EXPENDITURES</b>					
Base Budget <sup>2</sup>	16,843,298	17,900,755	18,323,099	18,758,114	19,206,179
Fixed Cost Increases - Salaries, Benefits, Retirement	410,043	422,344	435,015	448,065	461,507
Undergraduate Financial Aid <sup>3</sup>	1,138,739	1,527,695	1,955,573	2,417,497	2,921,472
Graduate Financial Aid <sup>3</sup>	234,163	331,507	441,239	575,835	730,657
UCOP Funding Assessment	1,031,000	1,082,550	1,136,678	1,193,511	1,253,187
Admin Fees	166	174	183	192	202
IDT for UCDC	18,468	19,022	19,593	20,180	20,786
<b>TOTAL PROJECTED OPERATING EXPENDITURES</b>	<b>\$ 19,675,877</b>	<b>\$ 21,284,048</b>	<b>\$ 22,311,379</b>	<b>\$ 23,413,395</b>	<b>\$ 24,593,990</b>
<b>PROJECTED CAPITAL EXPENDITURES</b>					
<b>OMP COSTS</b>					
HUB Building OMP	316,360	322,688	329,141	335,724	342,439
Academic Resource Center (Surge) OMP	39,484	41,458	43,531	45,708	47,993
Campus Health Center (Veitch) OMP	58,330	61,246	64,308	67,524	70,900
<b>SUB TOTAL OMP COSTS</b>	<b>\$ 414,174</b>	<b>\$ 425,392</b>	<b>\$ 436,981</b>	<b>\$ 448,956</b>	<b>\$ 461,332</b>
<b>CAPITAL DEBT PAYMENTS</b>					
Learning Center Debt Service <sup>4</sup>	206,189	194,225	195,974	192,225	-
HUB Expansion Debt Service	413,151	413,436	413,388	413,561	412,935
Health & Wellness Debt Service <sup>5</sup>	-	-	-	-	-
<b>SUB TOTAL CAPITAL DEBT PAYMENTS</b>	<b>\$ 619,340</b>	<b>\$ 607,661</b>	<b>\$ 609,362</b>	<b>\$ 605,786</b>	<b>\$ 412,935</b>

**TABLE 2**  
**NON-MENTAL HEALTH TEMP SUMMARY**  
**UC STUDENT SERVICES FEE (FUND 20000)**  
**PROJECTED EXPENDITURES & REVENUE (FISCAL YEARS 2016-17 to 2020-21)**

	Projected 2016-17	Projected 2017-18	Projected 2018-19	Projected 2019-20	Projected 2020-21
<b>CAMPUS COMMITMENTS</b>					
Capital Reserves Balance (HUB Loan Repayment)	2,772,931	2,772,931	2,772,931	2,772,931	2,772,931
Depreciation/Maintenace Fund (1.25x Debt Coverage)	154,835	151,915	152,340	151,447	103,234
Contribution to Capital Reserves	-	100,000	100,000	100,000	100,000
Transfer to FFE Account <sup>6</sup>	600,000	-	-	-	-
<b><i>SUB TOTAL CAMPUS COMMITMENTS</i></b>	<b>\$ 3,527,766</b>	<b>\$ 3,024,846</b>	<b>\$ 3,025,271</b>	<b>\$ 3,024,378</b>	<b>\$ 2,976,165</b>
<b><i>TOTAL PROJECTED CAPITAL EXPENDITURES</i></b>	<b>\$ 4,561,281</b>	<b>\$ 4,057,900</b>	<b>\$ 4,071,614</b>	<b>\$ 4,079,119</b>	<b>\$ 3,850,432</b>
<b><i>TOTAL PROJECTED ANNUAL EXPENSES</i></b>	<b>\$ 24,237,157</b>	<b>\$ 25,341,947</b>	<b>\$ 26,382,993</b>	<b>\$ 27,492,514</b>	<b>\$ 28,444,421</b>
<b><i>PROJECTED YEAR-END BALANCE</i></b>	<b>\$ 3,446,538</b>	<b>\$ (712,796)</b>	<b>\$ (136,906)</b>	<b>\$ 474,478</b>	<b>\$ 312,079</b>
<b>CHANCELLOR APPROVED ALLOCATIONS<sup>7</sup></b>					
SSFAC Allocations (TEMP)	553,069	-	-	-	-
SSFAC Allocations (PERM)	647,414	-	-	-	-
Student Special Services - Captioning	140,000	140,000	140,000	140,000	\$ 140,000
<b><i>TOTAL CHANCELLOR APPROVED ALLOCATIONS</i></b>	<b>\$ 1,340,483</b>	<b>\$ 140,000</b>	<b>\$ 140,000</b>	<b>\$ 140,000</b>	<b>\$ 140,000</b>
<b><i>ANNUAL NET BALANCE</i></b>	<b>\$ 2,106,055</b>	<b>\$ (852,796)</b>	<b>\$ (276,906)</b>	<b>\$ 334,478</b>	<b>\$ 172,079</b>
<b><i>HOLD FOR PROJECTED DEFICITS<sup>8</sup></i></b>	<b>(1,129,702)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b><i>NET INCOME<sup>9</sup></i></b>	<b>976,353</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<sup>1</sup> Student Services fee will increase by 5% each year through FY1920 with half (2.5%) of the fee increase going to SMH

<sup>2</sup> Base Budget includes all the Permanent Funds already allocated to units by prior committees

<sup>3</sup> Financial Aid is listed as an expense because a certain percentage from both Undergraduate and Graduate student fees must be set aside for financial aid allocations

<sup>4</sup> Learning Center debt service is projected to be paid off at the end of FY 19-20

<sup>5</sup> Anticipated H&W debt service payment (FY2021) for new Outpatient Building-\$1,333,333

<sup>6</sup> \$600,000 will be transferred to FFE account in FY1617 to attain a higher rate of return

<sup>7</sup> Chancellor Approved Allocations is the amount approved by the previous year's SSFAC committee

<sup>8</sup> Set aside funds to cover projected deficit balance in FY1718 and FY1819

<sup>9</sup> FY 16-17 net is cash available over 3 years, there will be additional funds in 19-20, therefore, the max PERM allocation cannot exceed the FY 19-20 projected income.

**TABLE 3**  
**MENTAL HEALTH TEMP SUMMARY**  
**UC STUDENT SERVICES FEE (FUND 20000)**  
**PROJECTED EXPENDITURES & REVENUE (FISCAL YEARS 2016-17 to 2020-2021)**

	Projected 2016-17	Projected 2017-18	Projected 2018-19	Projected 2019-20	Projected 2020-21
<b>PROJECTED ENROLLMENT</b>					
New and Continuing Headcount Enrollment (3 Qtr Avg)	22,729	23,411	24,113	24,836	25,582
Projected Exemptions	(413)	(436)	(449)	(463)	(477)
<b>Net Enrollment</b>	<b>22,316</b>	<b>22,975</b>	<b>23,664</b>	<b>24,373</b>	<b>25,105</b>
<i>Student Services Fee - Mental Health</i> <sup>1</sup>	\$ 94	\$ 111	\$ 129	\$ 148	\$ 148
<b>PROJECTED REVENUE</b>					
Projected Student Services Fee - Mental Health (FWS)	2,097,704	2,550,225	3,052,656	3,607,204	3,715,540
<b>Projected Student Services Fee - Mental Health (Summer)</b>	88,475	104,696	122,005	137,738	153,510
<b>TOTAL PROJECTED REVENUE</b>	<b>\$ 2,186,179</b>	<b>\$ 2,654,921</b>	<b>\$ 3,174,661</b>	<b>\$ 3,744,942</b>	<b>\$ 3,869,050</b>
July 1 Carryforward from Previous Year	204,405	-	-	-	-
<b>TOTAL AVAILABLE FUNDING</b>	<b>\$ 2,390,584</b>	<b>\$ 2,654,921</b>	<b>\$ 3,174,661</b>	<b>\$ 3,744,942</b>	<b>\$ 3,869,050</b>
<b>PROJECTED OPERATING EXPENDITURES</b>					
Base Budget <sup>2</sup>	1,200,699	2,257,288	2,654,922	3,043,115	3,134,409
Fixed Cost Increases - Salaries, Benefits, Retirement	30,041	67,719	79,648	91,293	94,032
<b>TOTAL PROJECTED OPERATING EXPENDITURES</b>	<b>\$ 1,230,740</b>	<b>\$ 2,325,007</b>	<b>\$ 2,734,569</b>	<b>\$ 3,134,409</b>	<b>\$ 3,228,441</b>
<b>PROJECTED YEAR-END CASH BALANCE</b>	<b>\$ 1,159,844</b>	<b>\$ 329,915</b>	<b>\$ 440,092</b>	<b>\$ 610,534</b>	<b>\$ 640,609</b>
<b>CHANCELLOR APPROVED ALLOCATIONS</b> <sup>3</sup>					
SMH Allocations (TEMP)	133,296	-	-	-	-
SMH Allocations (PERM) <sup>4</sup>	1,026,548	329,915	308,546	-	-
<b>TOTAL CHANCELLOR APPROVED ALLOCATIONS</b>	<b>\$ 1,159,844</b>	<b>\$ 329,915</b>	<b>\$ 308,546</b>	<b>\$ -</b>	<b>\$ -</b>
<b>ANNUAL NET BALANCE</b>	<b>\$ 0</b>	<b>\$ (0)</b>	<b>\$ 131,546</b>	<b>\$ 610,534</b>	<b>\$ 640,609</b>

<sup>1</sup> Student Services fee will increase by 5% each year through FY1920 with half (2.5%) of the fee increase going to SMH

<sup>2</sup> Base Budget includes all the Permanent Funds already allocated to units by prior committees

Note: Excess Allocations are from Mental Health Reserves or from regular Student Services Fee resources

<sup>3</sup> Chancellor Approved Allocations is the amount approved by the previous year's committee

<sup>4</sup> \$1,665,090 SMH allocation has been approved by the Chancellor; funding will be phased in over the span of three years



**TABLE 4**  
**UCR STUDENT SERVICES FEE (FUND 20027)**  
**PROJECTED EXPENDITURES & REVENUE (FISCAL YEARS 2016-17 to 2020-21)**

	<i>Projected 2016-17</i>	<i>Projected 2017-18</i>	<i>Projected 2018-19</i>	<i>Projected 2019-20</i>	<i>Projected 2020-21</i>
<b>PROJECTED ENROLLMENT</b>					
Projected New and Continuing Headcount Enrollment (3 Qtr Avg)	22,729	23,411	24,113	24,836	25,582
UCR Student Services Fee	\$ 18	\$ 18	\$ 18	\$ 18	\$ 18
<b>PROJECTED REVENUE</b>					
Projected Referendum Income (FWS)	409,122	421,398	434,034	447,048	460,476
Projected Summer Income	29,961	30,437	30,437	30,437	30,437
<b>Student Services Fee Subtotal</b>	<b>\$ 439,083</b>	<b>\$ 451,835</b>	<b>\$ 464,471</b>	<b>\$ 477,485</b>	<b>\$ 490,913</b>
STIP Earnings/Deferred Payment Plan	7,336	7,336	7,336	7,336	7,336
<b>TOTAL PROJECTED REVENUE</b>	<b>\$ 446,419</b>	<b>\$ 459,171</b>	<b>\$ 471,807</b>	<b>\$ 484,821</b>	<b>\$ 498,249</b>
July 1 Carryforward from Previous Year	31,053	-	-	-	-
<b>TOTAL AVAILABLE FUNDING</b>	<b>477,472</b>	<b>459,171</b>	<b>471,807</b>	<b>484,821</b>	<b>498,249</b>
<b>PROJECTED EXPENDITURES</b>					
Base Budget <sup>1</sup>	370,687	401,294	406,113	411,042	416,084
Fixed Cost Increases - Salaries, Benefits, Retirement	2,802	4,819	4,929	5,042	5,158
Recreation Center Referendum	5,000	5,000	5,000	5,000	5,000
UCOP Funding Assessment (New in FY11-12)	14,157	14,865	15,608	16,388	17,208
<b>TOTAL PROJECTED OPERATING EXPENDITURES</b>	<b>\$ 392,646</b>	<b>\$ 425,978</b>	<b>\$ 431,650</b>	<b>\$ 437,473</b>	<b>\$ 443,450</b>
<b>PROJECTED YEAR-END CASH BALANCE</b>	<b>\$ 84,826</b>	<b>\$ 33,193</b>	<b>\$ 40,157</b>	<b>\$ 47,348</b>	<b>\$ 54,799</b>
<b>CHANCELLOR APPROVED ALLOCATIONS<sup>2</sup></b>					
SSFAC Allocations (TEMP)	-	-	-	-	-
<b>TOTAL CHANCELLOR APPROVED ALLOCATIONS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>ANNUAL NET BALANCE</b>	<b>\$ 84,826</b>	<b>\$ 33,193</b>	<b>\$ 40,157</b>	<b>\$ 47,348</b>	<b>\$ 54,799</b>
<b>NET INCOME</b>	<b>84,826</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<sup>1</sup> Base Budget includes all the Permanent Funds already allocated to units by prior committees

<sup>2</sup> Chancellor Approved Allocations is the amount approved by the previous year's SSFAC committee

TABLE 5

<b>UC STUDENT SERVICES FEE &amp; UCR STUDENT SERVICES FEE HISTORICAL PERFORMANCE</b>					
<i>Description</i>	<i>Actual 2011-12</i>	<i>Actual 2012-13</i>	<i>Actual 2013-14</i>	<i>Actual 2014-15</i>	<i>Actual 2015-16</i>
<b>UC STUDENT SERVICES FEE - COMBINED</b>					
Actual Revenue	20,462,611	20,496,099	20,581,862	20,677,132	21,631,029
STIP	321,842	268,358	495,531	352,247	209,301
<b>Revenue Subtotal</b>	<b>\$20,784,454</b>	<b>\$20,764,457</b>	<b>\$21,077,393</b>	<b>\$21,029,379</b>	<b>\$21,840,330</b>
July 1 Budget	14,712,573	16,212,466	16,650,057	17,499,291	18,364,800
Transfer to Core Programs	1,123,988	-	-	-	-
One-Time Funding in Enrollment Management	570,000	-	-	-	-
Salary/Employee Benefits & Insurance Adjustments	153,624	408,046	527,330	508,362	482,893
UCOP Funding Assessment - includes Student Referendum Charges	327,448	360,752	347,880	679,612	805,944
Actual SS Fee OMP Costs	301,955	237,078	403,151	386,925	380,005
Actual Debt Service for SURGE Building (Academic Resource Center)	193,779	208,194	208,293	194,338	211,236
Actual Debt Service for HUB Expansion (Return to Cap Resv)	391,690	392,102	392,268	392,186	547,834
Actual Debt Service Set-Aside to Capital Reserve	220,897	221,081	221,127	221,114	220,968
Contributions to Capital Reserve	100,000	100,000	100,000	100,000	100,000
Backstop Funding	84,257	60,000	60,000	60,000	-
Reg Fee Advisory Comm Admin (A01400)	-	-	-	-	26,921
<b>Expenditure Subtotal</b>	<b>\$18,180,212</b>	<b>\$18,199,720</b>	<b>\$18,910,107</b>	<b>\$20,041,828</b>	<b>\$21,140,601</b>
<b>FUNDS HELD IN OPERATING RESERVES</b>					
Hold in Operating Reserve for Approved One-Time Allocations	2,130,031	1,176,924	1,062,419	837,599	553,069
Hold in Operating Reserve for Mental Health Allocations	229,014	214,091	174,459	126,106	211,128
<b>NET TO CAPITAL RESERVES</b>	<b>\$245,198</b>	<b>\$1,173,722</b>	<b>\$930,408</b>	<b>\$23,846</b>	<b>(\$64,468)</b>
<b>UCR STUDENT SERVICES FEE</b>					
Actual Revenue	393,975	392,784	394,666	397,924	399,130
STIP	19,202	16,079	12,315	9,351	7,336
<b>Revenue Subtotal</b>	<b>\$413,177</b>	<b>\$408,863</b>	<b>\$406,981</b>	<b>\$407,276</b>	<b>\$406,466</b>
July 1 Budget	248,968	271,205	274,134	355,468	362,204
Salary/Employee Benefits & Insurance Adjustments	22,236	3,875	8,801	6,736	9,462
Backstop Funding	-	30,340	29,565	40,000	40,000
UCOP Funding Assessment	3,440	3,496	8,476	10,760	13,636
<b>Expenditure Subtotal</b>	<b>\$274,644</b>	<b>\$308,916</b>	<b>\$320,976</b>	<b>\$412,964</b>	<b>\$425,302</b>
<b>NET TO OPERATING RESERVE</b>	<b>\$138,533</b>	<b>\$99,947</b>	<b>\$86,005</b>	<b>(\$5,688)</b>	<b>(\$18,836)</b>
<b>GRAND TOTAL TO OPERATING/CAPITAL RESERVE</b>	<b>\$383,731</b>	<b>\$1,273,669</b>	<b>\$1,016,412</b>	<b>\$18,158</b>	<b>\$ (83,304)</b>

TABLE 6

UC STUDENT SERVICES FEE ACTUAL & PROJECTED CAPITAL RESERVES (Projected fiscal years do not reflect non-mandatory transfers from the Operating/Current Fund)						
	Actual 2015-16	Projected 2016-17	Projected 2017-18	Projected 2018-19	Projected 2019-20	Projected 2020-21
<b>OPERATING RESERVES</b>						
Beginning Balance	\$ 1,016,399	\$ 731,869	\$ 507,739	\$ 507,739	\$ 507,739	507,739
Transfers (To)/From Current Fund	553,069	976,353				
Temporary Operating Allocations (SSFAC ALLOCATIONS)	(837,599)	(1,200,483)				
<b>Total UC SS Fee Operating Reserves</b>	<b>\$ 731,869</b>	<b>\$ 507,739</b>	<b>\$ 507,739</b>	<b>\$ 507,739</b>	<b>\$ 507,739</b>	<b>\$ 507,739</b>
Beginning Balance	\$ 255,518	\$ 204,405	\$ 401,024	\$ 401,024	\$ 401,024	401,024
Transfers (To)/From Current Fund	211,128	329,915				
Temporary Operating Allocations	(262,241)	(133,296)				
<b>Total UC SS Fee - SMH Operating Reserves</b>	<b>\$ 204,405</b>	<b>\$ 401,024</b>	<b>\$ 401,024</b>	<b>\$ 401,024</b>	<b>\$ 401,024</b>	<b>\$ 401,024</b>
<b>TOTAL UC SSF OPERATING RESERVES</b>	<b>\$ 936,274</b>	<b>\$ 908,764</b>	<b>\$ 908,764</b>	<b>\$ 908,764</b>	<b>\$ 908,764</b>	<b>\$ 908,764</b>
<b>UCR Student Services Fee</b>						
Beginning Balance	\$ 183,860	\$ 31,054	\$ 115,880	\$ 115,880	\$ 115,880	115,880
Transfers (To)/From Current Fund	21,165	84,826				
Temporary Operating Allocations	(173,971)	-				
<b>Total UCR SS Fee Operating Reserves</b>	<b>\$ 31,054</b>	<b>\$ 115,880</b>	<b>\$ 115,880</b>	<b>\$ 115,880</b>	<b>\$ 115,880</b>	<b>\$ 115,880</b>
<b>TOTAL OPERATING RESERVES</b>	<b>\$ 967,328</b>	<b>\$ 1,024,643</b>	<b>\$ 1,024,643</b>	<b>\$ 1,024,643</b>	<b>\$ 1,024,643</b>	<b>\$ 1,024,643</b>
<b>CAPITAL RESERVES - CURRENT FUND</b>						
<b>UC Student Services Fee</b>						
Beginning Balance	\$ 4,995,439	\$ 3,799,773	\$ 4,054,608	\$ 4,306,524	\$ 4,558,864	4,810,311
HUB Expansion <sup>1</sup>	547,834	-	-	-	-	-
Transfers to Capital Reserve from Current Fund <sup>2</sup>	100,000	100,000	100,000	100,000	100,000	100,000
Depreciation/Maintenance Fund <sup>3</sup>	220,968	154,835	151,915	152,340	151,447	103,234
Transfers from Year-end Balances <sup>4</sup>	(\$64,468)					
Veitch Renovation <sup>5</sup>	(2,000,000)					
<b>Total Capital Reserves - Current</b>	<b>\$ 3,799,773</b>	<b>\$ 4,054,608</b>	<b>\$ 4,306,524</b>	<b>\$ 4,558,864</b>	<b>\$ 4,810,311</b>	<b>\$ 5,013,545</b>
<b>CAPITAL RESERVES - PLANT FUND</b>						
Beginning Balance	\$6,000,000	\$8,000,000	\$8,000,000	\$8,000,000	\$8,000,000	\$8,000,000
Upper Mall Renovation						
Veitch Renovation	2,000,000					
<b>Total Capital Reserves - Plant</b>	<b>\$ 8,000,000</b>	<b>\$ 8,000,000</b>	<b>\$ 8,000,000</b>	<b>\$ 8,000,000</b>	<b>\$ 8,000,000</b>	<b>\$ 8,000,000</b>
<b>TOTAL CAPITAL RESERVES</b>	<b>\$ 11,799,773</b>	<b>\$ 12,054,608</b>	<b>\$ 12,306,524</b>	<b>\$ 12,558,864</b>	<b>\$ 12,810,311</b>	<b>13,013,545</b>

<sup>1</sup> The 05-06 SSFAC recommended a \$2,500,000 temporary loan to the HUB Expansion capital project. This loan is to be repaid by the HUB Referendum fee with interest over time by temporarily taking over the UC Student Services Fee's share of the project's annual debt service payment. UC Student Services Fee's payments are estimated to begin in FY16-17.

<sup>2</sup> A previous SSFAC recommended to transfer \$100,000 every year from the current fund revenues to capital reserves for any future capital needs.

<sup>3</sup> A previous SSFAC recommended to transfer a total of 25% of the Capital Debt Payments as listed on Table 1 into capital reserves as savings account for depreciation and possible future deferred maintenance required on those buildings.

<sup>4</sup> A previous SSFAC recommended to transfer the remaining year-end balance of the UC Student Services combined fees into capital reserves.

<sup>5</sup> A previous SSFAC recommended to transfer \$6M from the Current Capital Reserves Fund to the Plant Fund in order to have those funds available for the possible Veitch Renovation.

TABLE 7

JULY 1, 2016 PERMANENT OPERATING BUDGETS				
		<i>UC Student Services Fee</i>	<i>UCR Student Services Fee</i>	<i>Combined</i>
<b>Business &amp; Administrative Services</b>				
A01250	ECS - Early Childhood Services	379,568	-	379,568
	<b>Subtotal</b>	<b>\$ 379,568</b>	<b>\$ -</b>	<b>\$ 379,568</b>
<b>Graduate Division</b>				
A01384	Graduate Division	235,971	-	235,971
	<b>Subtotal</b>	<b>\$ 235,971</b>	<b>\$ -</b>	<b>\$ 235,971</b>
<b>International Affairs</b>				
A01419	International Student Resource Center	490,044	-	490,044
	<b>Subtotal</b>	<b>\$ 490,044</b>	<b>\$ -</b>	<b>\$ 490,044</b>
<b>Undergraduate Education</b>				
A01422	Learning Center	1,566,304	-	1,566,304
	<b>Subtotal</b>	<b>\$ 1,566,304</b>	<b>\$ -</b>	<b>\$ 1,566,304</b>
<b>Vice Chancellor Student Affairs</b>				
A01264	Intramural Sports	116,057	-	116,057
A01265	Student Recreation Center	-	5,000	5,000
A01399	VCSA Admin	272,449	-	272,449
A01400	Reg Fee Advisory Comm Admin	33,885	-	33,885
A01403	Financial Aid Administration	1,042,932	-	1,042,932
A01407	Registrar	495,379	-	495,379
A01409	AVC/Dean of Students	87,033	-	87,033
A01410	Bayless Foundation	500	-	500
A01411	African Student Programs	164,692	22,389	187,081
A01412	Asian Pacific Student Program	184,007	29,506	213,513
A01413	Student Health Services	1,282,991	-	1,282,991
A01414	Career Services Center	929,253	8,000	937,253
A01415	Chicano Student Programs	181,916	-	181,916
A01416	Counseling Center	1,021,151	23,333	1,044,484
A01420	KUCR	240,326	8,277	248,603
A01421	LGBT Resource Center	136,197	28,293	164,490
A01423	Native American Student Pgm	139,000	-	139,000
A01424	Student Special Services	261,865	-	261,865
A01425	Disabled Student Services	424,928	19,295	444,223
A01427	Women's Resource Center	116,039	39,633	155,672
A01428	SWP Initiatives	5,586	-	5,586
A01438	Graduate Student Association	44,934	-	44,934
A01458	University Band	37,458	-	37,458
A01459	Student Life & Leadership Ctr	439,720	13,622	453,342
A01543	Publications	93,500	-	93,500
A01578	Student Affairs Communications	512,035	-	512,035
A01583	Escort Service	4,826	9,175	14,001
A01595	Medicine Ways	3,000	-	3,000
A01608	VCSA Control	5,614,469	102,354	5,716,823
A01617	The WELL	204,000	-	204,000
A01663	Student Conduct Programs	331,168	-	331,168
A01783	Technology Services	579,696	-	579,696
A01878	Transfer Orientation & Services	-	270	270
A01926	EMS	70,762	-	70,762
A01985	Mental Health Initiatives	228,348	-	228,348
A01986	Health Education Initiatives	76,400	-	76,400
A02145	Middle Eastern Student Center	-	61,540	61,540
A02150	Assistant Dean of Students	110,979	-	110,979
A02167	AVC Health & Wellness	120,600	-	120,600
	<b>Subtotal</b>	<b>\$ 15,608,081</b>	<b>\$ 370,687</b>	<b>\$ 15,978,768</b>
	<b>Total General Campus Departments</b>	<b>\$ 18,279,968</b>	<b>\$ 370,687</b>	<b>\$ 18,414,684</b>
<b>Other Commitments</b>				
A01391	VCSA Student Fees - Reserves	18,468	-	18,468
A01465	Undergraduate Student Financial Aid	1,055,430	-	1,055,430
A01518	VCSA Reg Fee OMP	346,176	-	346,176
A01580	VCSA Capital Renew/Maint/Tech	1,041,211	-	1,041,211
A02334	VCSA Student Srvc Fee Control	3,441,871	33,745	3,475,616
	<b>Total Central Campus</b>	<b>\$ 5,903,156</b>	<b>\$ 33,745</b>	<b>\$ 5,936,901</b>
	<b>Grand Total</b>	<b>\$ 24,183,124</b>	<b>\$ 404,432</b>	<b>\$ 24,351,585</b>

TABLE 8

UC STUDENT SERVICES FEE & UCR STUDENT SERVICES FEE FISCAL YEAR 2015-16 TOTAL UNIT CLOSING FUND BALANCES				
Units	UC Student Services Fee	UCR Student Services Fee	Combined	Percent of 7/1/15 Perm Budget
<b>Business &amp; Administrative Services</b>				
A01250 ECS - Early Childhood Services	(206,744)		(206,744)	-54.5%
<b>Subtotal</b>	<b>\$ (206,744)</b>	<b>\$ -</b>	<b>\$ (206,744)</b>	<b>-54.5%</b>
<b>Graduate Division</b>				
A01383 Graduate Division	9,529		9,529	4.0%
<b>Subtotal</b>	<b>\$ 9,529</b>	<b>\$ -</b>	<b>\$ 9,529</b>	<b>4.0%</b>
<b>International Affairs</b>				
A01419 International Student Resource Center	63,395		63,395	12.9%
<b>Subtotal</b>	<b>\$ 63,395</b>	<b>\$ -</b>	<b>\$ 63,395</b>	<b>12.9%</b>
<b>Undergraduate Education</b>				
A01422 Learning Center	749,838		749,838	49.8%
<b>Subtotal</b>	<b>\$ 749,838</b>	<b>\$ -</b>	<b>\$ 749,838</b>	<b>49.8%</b>
<b>Vice Chancellor Student Affairs</b>				
A01264 Intramural Sports	116,057		116,057	100.0%
A01265 Student Recreation Center	-	-	-	0.0%
A01399 VCSA Admin	(12,201)		(12,201)	-4.5%
A01400 Reg Fee Advisory Comm Admin	670		670	2.0%
A01403 Financial Aid Administration	(16,684)		(16,684)	-1.6%
A01407 Registrar	(8,565)		(8,565)	-1.7%
A01409 AVC/Dean of Students	(22,002)		(22,002)	-25.3%
A01410 Bayless Foundation	5,355		5,355	1071.0%
A01411 African Student Programs	(1,927)	3,521	1,594	0.9%
A01412 Asian Pacific Student Program	(11,512)	1,792	(9,720)	-4.6%
A01413 Student Health Services	(214,785)		(214,785)	-16.7%
A01414 Career Services Center	(4,064)	(1,629)	(5,692)	-0.6%
A01415 Chicano Student Programs	(10,845)		(10,845)	-6.0%
A01416 Counseling Center	(47,594)	(3,984)	(51,578)	-4.9%
A01420 KUCR	(8,779)	6,238	(2,541)	-1.0%
A01421 LGBT Resource Center	(6,965)	(8,737)	(15,702)	-9.5%
A01423 Native American Student Pgm	8,570		8,570	6.2%
A01424 Student Special Services	(3,863)		(3,863)	-1.5%
A01425 Disabled Student Services	(10,652)		(10,652)	-2.4%
A01427 Women's Resource Center	7,974	(655)	7,319	4.7%
A01428 SWP Initiatives	(332)		(332)	-5.9%
A01438 Graduate Student Association	3,227		3,227	7.2%
A01458 University Band	(1,337)		(1,337)	-3.6%
A01459 Student Life & Leadership Ctr	(41,778)	196	(41,581)	-9.2%
A01543 Publications	(354)		(354)	-0.4%
A01578 Student Affairs Communications	(32,281)		(32,281)	-6.3%
A01583 Escort Service	2,747	2,055	4,802	34.3%
A01595 Medicine Ways	-	-	-	0.0%
A01608 VCSA Control	7,317,520	439,923	7,757,443	135.7%
A01617 The WELL	26,686		26,686	13.1%
A01663 Student Conduct Programs	16,757		16,757	5.1%
A01783 Technology Services	(64,683)		(64,683)	-11.2%
A01878 Transfer Orientation & Servs	-	270	270	100.0%
A01926 EMS	(4,158)		(4,158)	-5.9%
A01970 Graduate Student Assoc	140		140	n/a
A01984 Campus Vitality	80		80	n/a
A01985 Mental Health Initiatives	(8,068)		(8,068)	-3.5%
A01986 Health Education Initiatives	(1,622)		(1,622)	-2.1%
A01987 Diversity Initiatives	(7,963)		(7,963)	n/a
A01991 Peer Initiatives	(6,244)		(6,244)	n/a
A02105 Guardian Scholars Program			-	n/a
A02145 Middle Eastern Student Center	293	2,690	2,983	4.8%
A02150 Assistant Dean of Students	8,022		8,022	7.2%
A02167 AVC Health & Wellness	(821)		(821)	-0.7%
<b>Subtotal</b>	<b>\$ 6,964,020</b>	<b>\$ 441,680</b>	<b>\$ 7,405,701</b>	<b>50.3%</b>
<b>Total Unit Closing Balance</b>	<b>\$ 7,580,038</b>	<b>\$ 441,680</b>	<b>\$ 8,021,719</b>	<b>62.6%</b>

NOTE: CFD Balances may include future commitments and liabilities such as vacation accrual

TABLE 9

**UC STUDENT SERVICES FEE  
PLANNED CAPITAL EXPENDITURES**

<u>Description</u>	<u>Projected Cost</u>
Health & Wellness Facility - Outpatient Pavilion	<u>\$40 Million</u>
<b>Total Planned Capital Expenditures</b>	<b>\$40 Million</b>