



# Student Services Fee Advisory Committee FY 2011-12

Excerpt from the University of California  
FY 2012-13 Budget for Current Operations\*

UC Student Services Fee/UCR Student Services Fee  
Operating & Capital Budgets and Reserves

\* The complete Regents' Budget document is available at:  
<http://budget.ucop.edu/rbudget/201213/2012-13-budget.pdf>

# University of California, Riverside Student Services Fee Advisory Committee

TABLE OF CONTENTS		Page
<b>I. THE UNIVERSITY OF CALIFORNIA FY 2012-13 BUDGET</b>		
2012-13 Budget Request .....		1
President’s Message .....		3
Student Fees.....		4
<b>II. UNIVERSITY OF CALIFORNIA, RIVERSIDE UC STUDENT SERVICES FEE &amp; UCR STUDENT SERVICES FEE TABLES</b>		
Table of Assumptions .....		10
Table 1: July 1, 2011 Permanent Operating Budgets.....		11
Table 2: FY 2010-11 Closing Fund Balances.....		13
Table 3: UC Student Services Fee FY 2011-12 to FY 2015-16 Projected Expenditures and Revenue .....		14
Table 4: UC Student Services Fee - Mental Health Actual & Projected Expenditures FY 2009-10 to FY 2015-16 .....		15
Table 5: UCR Student Services Fee FY 2011-12 to FY 2015-16 Projected Expenditures and Revenue .....		16
Table 6: UC Student Services Fee & UCR Student Services Fee Fund Performance FY 2006-07 to FY 2010-11 .....		17
Table 7: UC Student Services Fee & UCR Student Services Fee FY 2010-11 to FY 2015-16 Projected Operating & Capital Reserves... ..		18
Table 7a: Planned Capital Expenditures FY 2010-11 to FY 2013-14 .....		19

## KEY ELEMENTS OF THE UNIVERSITY OF CALIFORNIA 2012-13 BUDGET

Amid a period of unprecedented State funding reductions, the University's primary focus is to preserve its essential role in educating the state's workforce and incubating research discoveries. Consistent with this goal, the University's budget proposal for 2012-13 attempts to protect access, maintain quality and affordability, and stabilize fiscal health.

The key features of the budget proposal are as follows:

**Enrollment and Instructional Program Expansion:** The University proposes to begin to reinvest in enrollment growth, particularly at the Merced campus, as well as in PRIME and nursing programs, and to continue development of a new medical school at the Riverside campus.

**Retirement Plan Stabilization:** Employer contributions to the UC Retirement Plan will rise by 3%, from 7% of compensation in 2011-12 to 10% in 2012-13. Funding of retiree health contributions will also increase as numbers of retirees grow and health costs rise.

**Maintenance of Quality:** In order to keep pace with inflation and market pressures, UC will provide modest compensation increases for faculty and staff, and address cost increases for employee health benefits and other inflationary increases in non-salary costs. UC will also pursue deferred maintenance projects necessary to maintain its high-quality facilities and infrastructure.

**Restoration of Excellence:** Over the next several years, the University proposes to reinvest in academic and service programs to restore quality and functionality.

**Cost Reductions and Alternative Revenue Sources:** UC will continue to pursue cost reductions, including administrative efficiencies, reductions in central administration and programs, and controlled growth in employee health care benefit costs. In addition, UC will pursue alternative revenue strategies, including increased research indirect cost recovery, increased fungibility in philanthropy, nonresident enrollment, and professional and self-supporting program expansion.

**Other Revenues:** To achieve the University's goals to provide access and maintain quality and affordability, while stabilizing fiscal health, the University is requesting support from the State and is exploring sources of additional revenues. Revenue alternatives will be discussed more fully at future meetings of the Regents, and it is expected that a 2012-13 revenue proposal, including tuition and fee levels for 2012-13, will be presented to the Regents in March 2012.

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This document provides a summary of the current status of the University's operating and capital budgets and proposed changes for 2012-13. The document following this summary, the *2012-13 Budget for Current Operations – Budget Detail*, provides explanatory detail for all aspects of the University's operating budget, including both sources of funding and expenditure program areas. The University's capital budget program is described in more detail in the *2011-2021 Consolidated State and Non-State Capital Financial Plan* document.

## 2012-13 EXPENDITURE PROPOSAL

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### Display 1: 2012-13 Expenditure Proposal (Dollars in Millions)

<u>2011-12 Current Operating Budget</u>	
State General Funds	\$ 2,374.1
UC General Funds	\$ 792.3
Student Tuition and Fees	<u>\$ 2,965.4</u>
Total Core Funds	\$ 6,131.8
Student Financial Aid	<u>\$ (976.6)</u>
Core Funds Net of Financial Aid	\$ 5,155.2
<u>2012-13 Proposed Increases in Expenditures</u>	
Enrollment Growth and Instructional Programs	\$ 36.6
Compensation and Non-salary Items	
Academic Merit Increases	\$ 30.0
Other Compensation Increases	\$ 97.6
Employee Health Benefits	\$ 22.8
Instructional Equipment, Library Materials, and Other Non-salary Items	\$ 21.8
Deferred Maintenance	\$ 25.0
Post-employment Benefits	
UCRP Contributions	\$ 87.6
Retiree Health Programs	\$ 5.2
Savings, Alternative Revenues, and Restorations	
Efficiencies and Other Savings	\$ (100.0)
Alternative Revenue Sources	\$ (125.0)
Reinvestment in Excellence	\$ 310.0
Financial Aid	TBD
Total Increase in Expenditures	\$ 411.6
Percentage Increase <sup>1</sup>	8.0%

<sup>1</sup> Calculated as a percentage of core funds net of financial aid.

## MESSAGE FROM THE PRESIDENT

Access. Affordability. Quality. These characteristics are the hallmarks of the University of California and the foundation of its public service commitment. Their preservation remains the University's highest priority.

The proposed 2012-13 UC budget seeks to address this priority and at the same time stabilize the system's fiscal health.

Among the key features of this proposed budget are:

- a commitment to increasing access by investing in modest enrollment growth;
- an expansion of financial support for both lower- and middle-income students;
- the preservation of quality faculty, staff, and facilities;
- and the aggressive pursuit of new revenues and cost reductions.

We undertake these challenges against a backdrop of chronically unreliable and inadequate State funding. For the first time in UC history, students are contributing more to their education than the State.

The recent State funding reductions should be seen in the context of what has been a 20-year decline in State financial support.

Our current fiscal budget from the State is only 10% higher (in non-inflation adjusted dollars) than our 1990-91 allocation. During those 20 years, enrollment has grown 51%, and we've opened a 10<sup>th</sup> campus.

At the same time, California high school enrollment has soared and demand for UC admission is at its highest. By 2025, according to the Public Policy Institute of California, our state will face a shortage of one million college-educated workers. To fill the jobs of the future, we need to increase college enrollment, not curtail it.

You will read more in the pages of this proposed budget about the negative impact the State funding crisis is having on our campuses and the steps UC has taken to mitigate them.

We are working hard to achieve cost savings and efficiencies while exploring new sources of revenue. The systemwide *Working Smarter* initiative has a five-year goal of achieving \$500 million in savings and revenue generation.

But those efforts alone cannot fill UC's growing budget gap. We need the State's financial investment to retain UC's competitiveness and protect the quality of its academic, health, and research programs.

As we embark on an effort to develop a long-term fiscal plan, it is important to remind ourselves that the stakes are high for California. The University is both a creation of and the catalyst for the forward-looking, can-do spirit that has made California a world leader in social and technological innovation.

The UC system performs an essential role in educating California's work force, creating new jobs and inspiring discoveries. We need a reliable partnership with the State to continue delivering these services that are so vital to California's economic future.

I look forward to continuing to work with our Governor and legislators to restore California's commitment to public higher education and to the families that are counting on that education being accessible to their children.

Mark G. Yudof  
President  
October, 2011

## STUDENT TUITION AND FEES

Despite efficiencies achieved by UC in the delivery of education and research, in recent years student tuition and fees have increased significantly in order to maintain quality in the face of inadequate State support.

Student tuition and fees provided \$2.5 billion for the University's basic operations and student financial aid during 2010-11. In 2011-12, revenue from tuition and fees exceeds State support for the first time in UC history and students are now paying 49% of the cost of education.

No increases in tuition and fees are being proposed at the November meeting of the Regents. As mentioned earlier, the University is exploring alternative revenue sources and it is expected that a revenue proposal will be presented to the Regents at the March 2012 meeting.

### **Mandatory Systemwide Tuition and Fees**

Mandatory systemwide tuition and fees consist of Tuition (formerly the Educational Fee) and the Student Services Fee (formerly the Registration Fee).

Tuition provides general support for the University's operating budget, including costs related to faculty and instructional support, libraries and other academic support, student services, institutional support, operation and maintenance of plant, and student financial support. In 2011-12, Tuition is \$11,220 for all students.

The Student Services Fee funds services that are necessary to students, but not part of the University's programs of instruction, research, or public service. The majority of these funds are spent on student services, including counseling and career guidance, cultural and social activities, and student health services. Some Student Services Fee revenue is used for capital improvements that provide extracurricular benefits for students and student financial support. In 2011-12, the Student Services Fee is \$972 for all students.

### **Professional Degree Supplemental Tuition**

Professional Degree Supplemental Tuition provides UC's professional degree programs with supplemental funds to maintain quality – to recruit and retain excellent faculty, provide a top-notch curriculum, and attract high-caliber students – following significant budget cuts over the last two decades. Tuition levels vary by program and are based on an evaluation of program resources and needs, comparison institution fees, and affordability for students. In 2011-12, Professional Degree Supplemental Tuition varies by program from \$4,000 to \$35,148.

### **Nonresident Supplemental Tuition**

In addition to mandatory student tuition and fees, nonresident students pay Nonresident Supplemental Tuition in lieu of State support. Campuses use Nonresident Supplemental Tuition to support the instructional enterprise. For nonresident undergraduates, Nonresident Supplemental Tuition is \$22,878 during 2011-12. The supplemental charges for nonresident graduate academic and graduate professional students are \$15,102 and \$12,245, respectively.

### **Total Charges and Comparison Institutions**

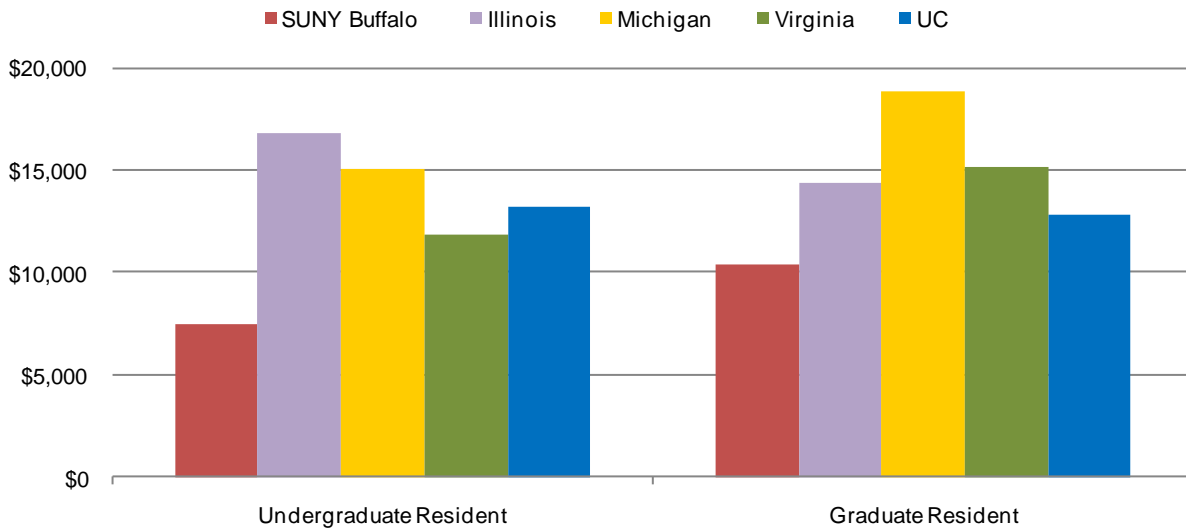
In addition to the charges described above, students also pay campus-based fees. Display 15 shows total charges for undergraduate and graduate academic students by residency status for 2011-12.

Despite recent fee increases, UC's in-state fees remain competitive with public comparison institutions for resident undergraduates and graduate academic students. During 2011-12, average fees for resident undergraduates remain below two of the University's four public comparison institutions, and average fees for resident graduate students remain below three of the four comparison institutions, as shown in Display 16.

Display 15: 2011-12 Total Charges by Student Level and Residency Status

	<u>Undergraduate Students</u>		<u>Graduate Academic Students</u>	
	<u>Resident</u>	<u>Nonresident</u>	<u>Resident</u>	<u>Nonresident</u>
Tuition	\$11,220	\$11,220	\$11,220	\$11,220
Student Services Fee	\$972	\$972	\$972	\$972
Subtotal, Mandatory Systemwide Charges	\$12,192	\$12,192	\$12,192	\$12,192
Nonresident Supplemental Tuition		\$22,878		\$15,102
Average Campus-based Fees	<u>\$989</u>	<u>\$989</u>	<u>\$606</u>	<u>\$606</u>
Average Total Charges	\$13,181	\$36,059	\$12,798	\$27,900

Display 16: 2011-12 UC and Comparison Institution Tuition and Fees for In-State Students



In 2011-12, the University's average tuition and fees for California resident students remain below two of four public comparators for undergraduates and three of four comparators for graduate academic students.

Note: Comparison institution figures include tuition and required fees as reported on campus websites. UC figures include mandatory systemwide tuition and fees, campus-based fees, and Nonresident Supplemental Tuition for nonresident students. Waivable health insurance fees are not included.

## STUDENT FINANCIAL AID

Student financial aid from federal, State, UC, and private sources has helped UC maintain access and affordability at the undergraduate level while also attracting graduate students with exceptional potential.

The University's student financial aid programs, guided by policy adopted by the Regents in 1994, are closely linked to the University's goals of student accessibility and meeting the state's workforce needs. To mitigate the impact of tuition and fee increases, as well as increases in other educational expenses, the University has continued to use a portion of the new revenue derived from tuition and fee increases to support financial aid. Other sources of funds, including State funding for Cal Grants and federal and private funds, have helped UC meet its financial aid goals.

### Undergraduate Aid

At the undergraduate level, the goal is to ensure that UC remains financially accessible to all academically eligible students so that financial considerations are not an obstacle to student decisions to enroll at UC. During 2009-10, 58% of UC undergraduates received grant or scholarship aid, averaging \$12,753 per student. UC has become nationally recognized as a leader in enrolling an economically diverse pool of undergraduate students.

Despite tuition and fee increases, the University has remained accessible to undergraduate students from all income groups. Enrollments of low-income Pell Grant recipients at other research institutions range from below 10% to nearly 20%. About 35% of UC undergraduates were Pell Grant recipients during 2009-10, more than at any other comparably selective research institution.

For many years, the enrollment of students from middle-income families also has remained relatively stable, at about 43% between 2000-01 and 2006-07, despite fee increases in most of those years. Since then the percentage has declined slightly, to 39% in 2009-10, which may reflect a statewide decline in middle-income families attributable to the economic recession. The University is closely monitoring this trend, together with income trends among California families generally.

Financial aid also contributes greatly to the University's undergraduate ethnic diversity. African-American, Chicano/Latino, and Asian American students are disproportionately low-income. Collectively, these students receive 72% of all undergraduate gift assistance. For all of these reasons, maintaining a robust financial aid program remains a top University budget priority.

In recent years, several significant factors have helped UC maintain affordability for undergraduates:

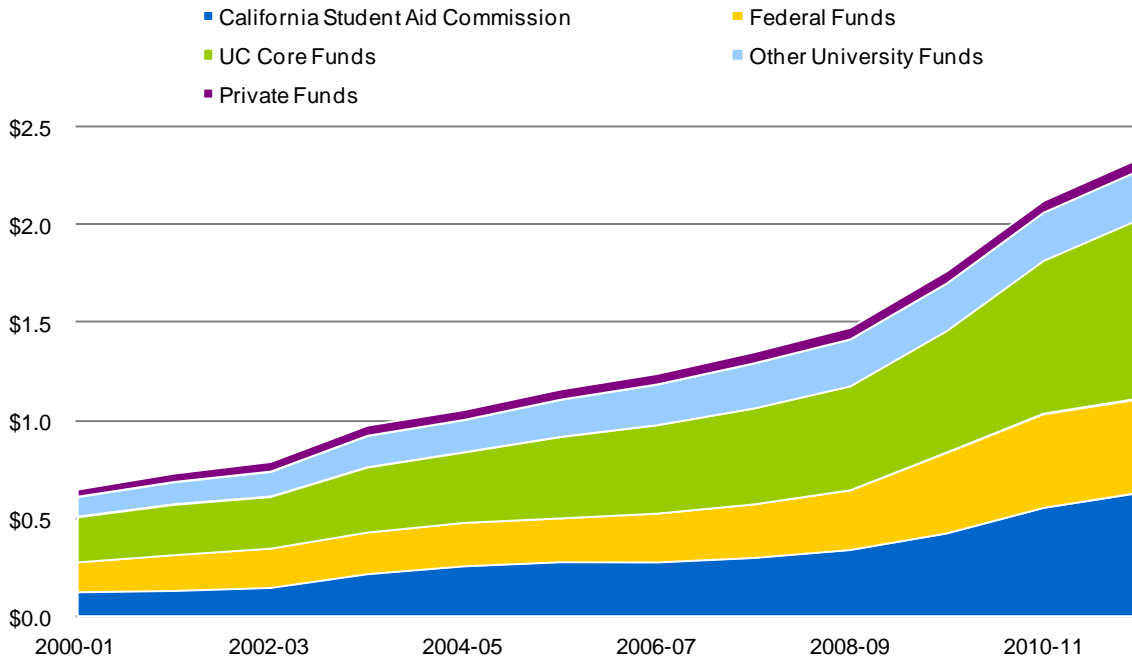
- increases in the maximum federal Pell Grant;
- full funding of the State's Cal Grant program;
- continuation of UC's 33% return-to-aid policy;
- development and expansion of the Blue and Gold Opportunity Plan, which in 2011-12 ensures that all eligible students with household incomes below \$80,000 receive gift aid covering systemwide tuition and fees up to their need level;
- expansion of middle-income fee grants, covering one-half of tuition and fee increases for needy middle-income students, to students from families earning up to \$120,000; and
- temporary expansion of federal education tax credits.

As a result of these and other ongoing programs, financial support generally has covered systemwide fee increases for Cal Grant and UC Grant recipients in recent years and is providing some coverage of other cost increases as well.

In 2012-13, the University proposes to set aside the equivalent of 33% of new undergraduate fee revenue for financial aid. In addition, the University will continue to ensure that tuition and fee increases do not deter talented, low-income students from aspiring to attend UC by fully funding the Blue and Gold Opportunity Plan, which provides full coverage of mandatory systemwide tuition and fees for eligible resident undergraduates with family incomes up to \$80,000 (up to a student's need) and provide assistance to financially needy middle-income families.

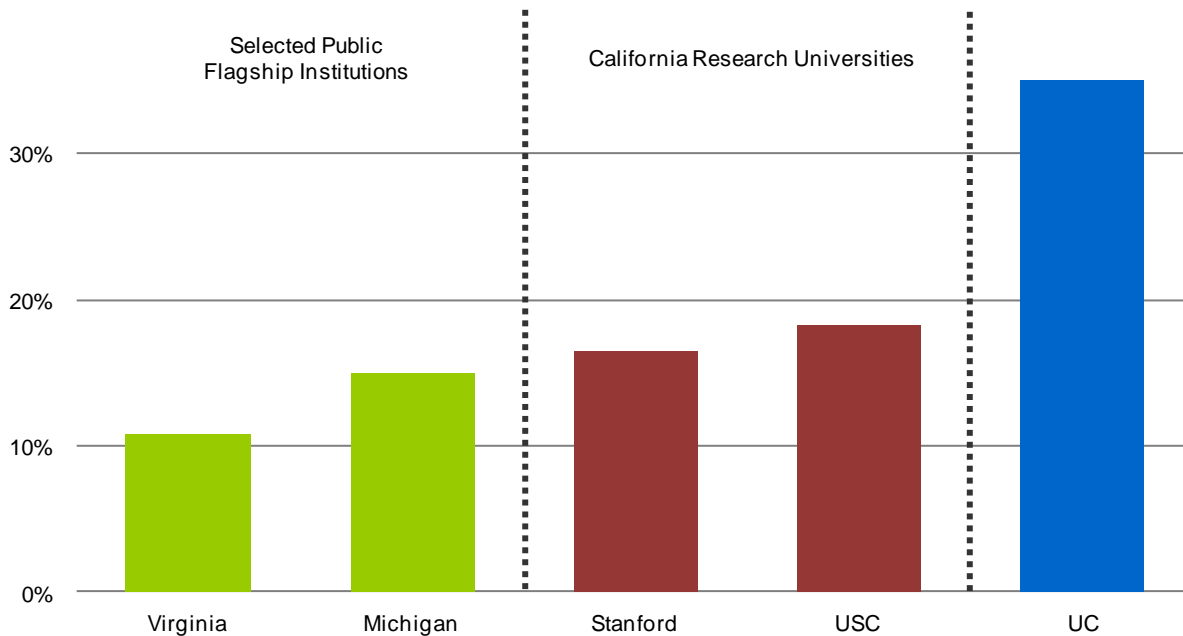


Display 17: Total Gift Aid by Source (Dollars in Billions)



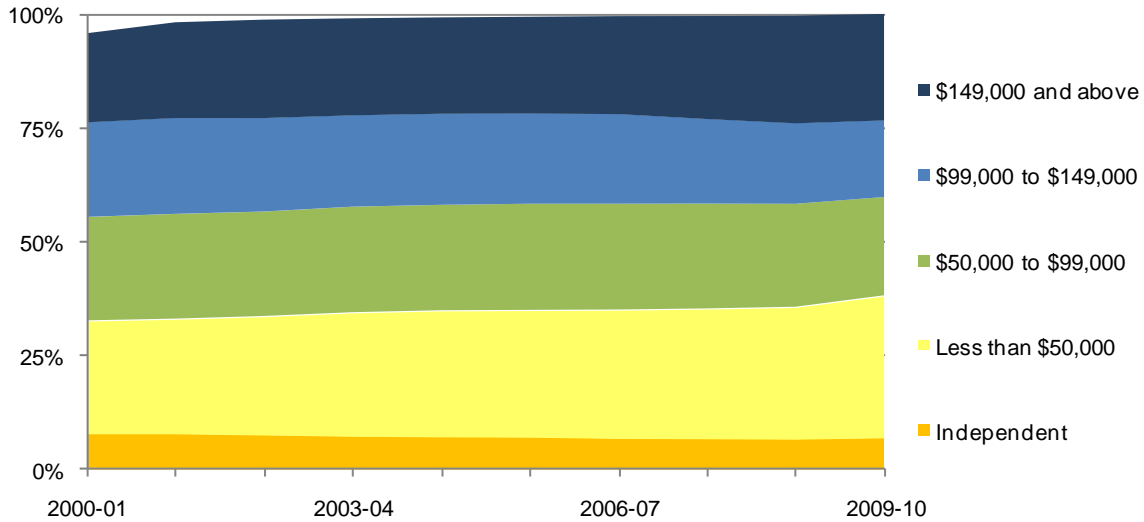
To offset tuition and fee increases and maintain the promise of higher education for all Californians, both the University and the State have invested heavily in student financial support. During 2011-12, total gift aid is projected to reach nearly \$2.35 billion, nearly half of which is generated from UC sources.

Display 18: 2009-10 Undergraduate Pell Grant Recipients



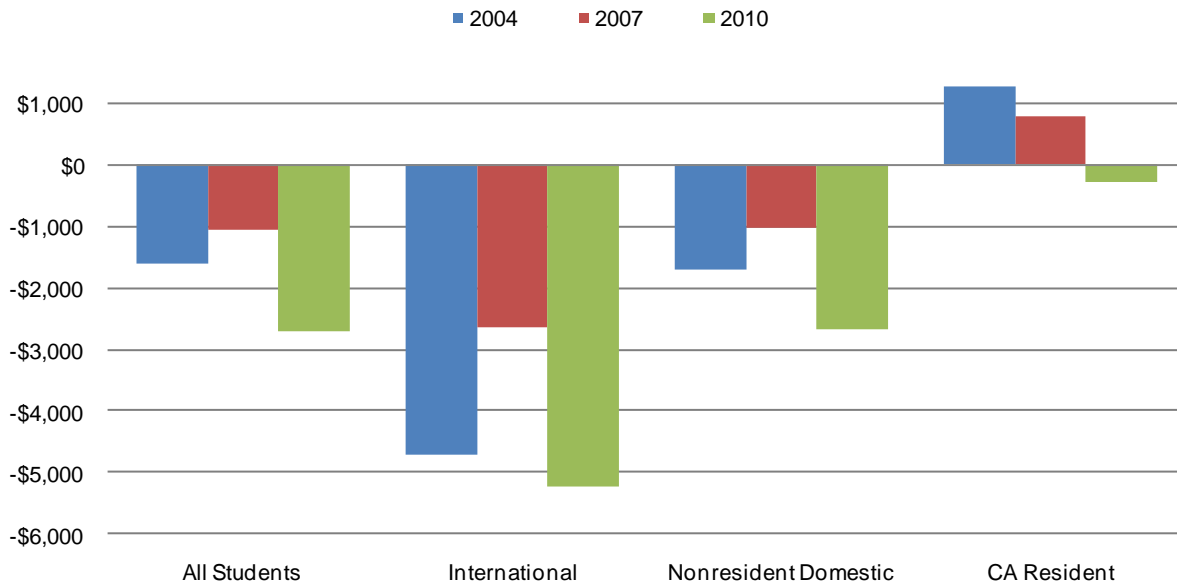
UC remains accessible for students from low-income families. UC has a very high proportion of federal Pell Grant recipients – 35% during 2009-10, which was more than at any comparable public or private institution.

Display 19: Undergraduate Enrollment by Family Income (2009-10 Dollars)



The percentage of middle-income students enrolled at the University remained relatively stable, at around 43% between 2000-01 and 2006-07, despite tuition and fee increases in most of those years. Since then the percentage has declined slightly, to 39% in 2009-10, which may reflect a decline in middle-income families statewide attributable to the economic recession.

Display 20: Competitiveness of UC Financial Support Offers to Academic Doctoral Students



For academic doctoral students, UC narrowed the gap between its financial support offers and those of competing institutions between 2004 and 2007, but lost ground between 2007 and 2010.

## Graduate Aid

At the graduate level, the Regents' financial aid policy calls upon the University to attract a diverse pool of highly qualified students by providing a competitive level of support relative to the cost of other institutions. This competitive context reflects the fact that graduate student enrollment is tied most directly to the University's research mission and helps the state meet its academic and professional workforce needs. Graduate awards must be sized not only to make the University accessible, but also to be competitive with awards prospective students receive from other institutions.

Graduate academic students received support from fellowships, grants, and assistantships averaging about \$29,000 per student during 2009-10. However, in recent years, the financial aid packages awarded by UC fell short of the packages offered by competing institutions. While

UC narrowed the gap between its offers and those of competing institutions by more than \$500 between 2004 and 2007, findings from 2010 suggest UC is once again losing ground to its competitors. To help mitigate this problem, UC returns 50% of any new graduate academic tuition and fee revenue to students in the form of financial aid.

For graduate professional students, UC ensures that an amount equivalent to 33% of tuition and fee increases is returned to students as financial aid. Even so, about two-thirds of aid awarded to graduate professional students is in the form of loans, primarily from federal loan programs. The University provides loan repayment assistance programs in certain disciplines, and since 2009-10, students may avail themselves of an Income-Based Repayment plan for federal student loans.

**UC STUDENT SERVICES FEE & UCR STUDENT SERVICES FEE  
ASSUMPTIONS INCLUDED IN THE FORECASTS ON TABLE 3, 4, & 5**

- \* Enrollment Projections are based on the November 9, 2011 "General Campus Headcount Enrollments - Actual and Planned" from the Department of Strategic Academic Research and Analysis
- \* UC Student Services Fee increases of 3% annually
- \* Merit/Range increases of 3.5% annually
- \* Benefit employer cost increases of 7% in FY2012-13 and 5% in the following fiscal years
- \* Retirement employer cost increases to 10.8% in FY2012-13 with additional 2% increases each fiscal year through FY2016-17 when it will reach 18.8%

**TABLE 1**

<b>JULY 1, 2011 PERMANENT OPERATING BUDGETS</b>			
<i>Units</i>	<i>UC Student Services Fee</i>	<i>UCR Student Services Fee</i>	<i>Combined</i>
<b>Graduate Students</b>			
Graduate Student Association	36,848	-	36,848
<b>Subtotal</b>	\$ 36,848	\$ -	\$ 36,848
<b>Undergraduate Education</b>			
Learning Center	1,255,329	-	1,255,329
<b>Subtotal</b>	\$ 1,255,329	\$ -	\$ 1,255,329
<b>Vice Chancellor Student Affairs</b>			
African Student Programs	138,027	22,389	160,416
Asian Pacific Student Program	190,653	29,506	220,159
AVC/Dean of Students	373,288	-	373,288
Bayless Foundation	500	-	500
Campus Activities & Events	20,300	-	20,300
Campus Health Center	1,310,292	5,156	1,315,448
Career Services Center	955,044	8,000	963,044
Chicano Student Programs	135,541	-	135,541
Child Development Center	304,678	-	304,678
Counseling Center	925,922	26,920	952,842
Cultural Events	136,002	-	136,002
Disabled Student Services	388,377	19,295	407,672
Diversity Initiatives	85,159	-	85,159
Escort Service	4,826	9,175	14,001
Health Education Initiatives	71,357	-	71,357
HUB - Commons Referendum	140,476	-	140,476
International Education Center	343,337	-	343,337
Intramural Sports	114,021	-	114,021
KUCR	194,125	8,277	202,402
LGBT Resource Center	109,867	27,001	136,868
Medicine Ways	3,000	-	3,000
Mental Health Initiatives	120,633	-	120,633
Native American Student Program	122,327	-	122,327
Peer Initiatives	60,559	-	60,559
Publications	74,025	-	74,025
R.E.A.C.H.	5,086	500	5,586
Registration Fee Advisory Comm Admin	33,885	-	33,885
Student Affairs Communications	308,215	-	308,215
Student Affairs Research&Eval	101,001	-	101,001
Student Conduct Programs	226,374	-	226,374
Student Life & Leadership Center	345,639	12,927	358,566
Student Org Development & Mgmt	12,500	-	12,500
Student Rec Center Referendum	145,000	5,000	150,000
Student Special Services	216,039	-	216,039
Technology Services	489,560	-	489,560
The WELL	122,806	-	122,806
Transfer Orientation & Services	9,889	10,748	20,637
University Band	36,267	-	36,267
VCSA Office	194,740	-	194,740
Women's Resource Center	108,523	44,686	153,209
VCSA Employee Benefits & Turnover Savings	2,928,793	19,388	2,948,181
<b>Subtotal</b>	\$ 11,606,653	\$ 248,968	\$ 11,855,621

**TABLE 1**

<b>JULY 1, 2011 PERMANENT OPERATING BUDGETS</b>			
<i>Units</i>	<i>UC Student Services Fee</i>	<i>UCR Student Services Fee</i>	<i>Combined</i>
<b>UCR Intercollegiate Athletics</b>			
Intercollegiate Athletics - Admin	503,378	-	503,378
Intercollegiate Athletics - Teams	788,255	-	788,255
<b>Subtotal</b>	<b>\$ 1,291,633</b>	<b>\$ -</b>	<b>\$ 1,291,633</b>
<b>Total General Campus Departments</b>	<b>\$ 14,190,463</b>	<b>\$ 248,968</b>	<b>\$ 14,439,431</b>
<b>Central Campus</b>			
REG Fee OMP	221,700	-	221,700
Financial System Assessment	27,720	-	27,720
Graduate Student Financial Aid	77,894	-	77,894
SFA - Scholarships & Grants	438,233	-	438,233
Unalloc. Salary Increases, Benefits, & GAEL Insurance	189,437	30,118	219,555
<b>Total Central Campus</b>	<b>\$ 954,984</b>	<b>\$ 30,118</b>	<b>\$ 985,102</b>
<b>Grand Total</b>	<b>\$ 15,145,447</b>	<b>\$ 279,086</b>	<b>\$ 15,424,533</b>

TABLE 2

**UC STUDENT SERVICES FEE & UCR STUDENT SERVICES FEE  
FISCAL YEAR 2010-11 TOTAL UNIT CLOSING FUND BALANCES**

<i>Units</i>	<i>UC Student Services Fee</i>	<i>UCR Student Services Fee</i>	<i>Combined</i>	<i>Percent of 7/1/11 Perm Budget</i>
<b>Graduate Students</b>				
Graduate Student Association	5,062		5,062	13.7%
<b>Subtotal</b>	\$ 5,062	\$ -	\$ 5,062	13.7%
<b>Undergraduate Education</b>				
Learning Center	360,171		360,171	28.7%
<b>Subtotal</b>	\$ 360,171	\$ -	\$ 360,171	28.7%
<b>Vice Chancellor Student Affairs</b>				
African Student Programs	(5,772)	1,057	(4,715)	-2.9%
Asian Pacific Student Program	(5,698)	104	(5,593)	-2.5%
AVC/Dean of Students	(27,359)		(27,359)	-7.3%
Bayless Foundation	2,855		2,855	571.0%
Campus Activities & Events	2,997		2,997	14.8%
Campus Health Center	57,009	(226)	56,783	4.3%
Campus Vitality	242		242	n/a
Career Services Center	38,197		38,197	4.0%
Chicano Student Programs	(6,433)		(6,433)	-4.7%
Child Development Center	(3,294)		(3,294)	-1.1%
Counseling Center	(8,558)	(9,315)	(17,873)	-1.9%
Cultural Events	(6,894)		(6,894)	-5.1%
Disabled Student Services	6,100	145	6,245	1.5%
Diversity Initiatives	19,585		19,585	23.0%
Escort Service	28	105	133	1.0%
Health Education Initiatives	6,934		6,934	9.7%
International Education Center	36,646		36,646	10.7%
Intramural Sports	(5,276)		(5,276)	-4.6%
KUCR	(7,630)	40,769	33,139	16.4%
LGBT Resource Center	(13,031)	(162)	(13,193)	-9.6%
Mental Health Initiatives	(3,061)		(3,061)	-2.5%
Native American Student Program	(456)		(456)	-0.4%
Outdoor Programs	3,242		3,242	n/a
Peer Initiatives	(3,819)		(3,819)	-6.3%
Publications	(2,082)		(2,082)	-2.8%
R.E.A.C.H.	(564)		(564)	-10.1%
Student Affairs Communications	(5,992)		(5,992)	-1.9%
Student Affairs Research&Eval	3,543		3,543	3.5%
Student Conduct Programs	30,374		30,374	13.4%
Student Life & Leadership Center	(28,601)	660	(27,941)	-7.8%
Student Org Development & Mgmt	2,522	3,000	5,522	44.2%
Student Special Services	1,408		1,408	0.7%
Technology Services	87,358		87,358	17.8%
The WELL	(7,027)		(7,027)	-5.7%
Transfer Orientation & Services		103	103	0.5%
University Band	453		453	1.2%
VCSA Office	232,745		232,745	119.5%
Women's Resource Center	1,543	1,334	2,877	1.9%
VCSA Employee Benefits & Turnover Savings	1,789,205	248,302	2,037,507	69.1%
<b>Subtotal</b>	\$ 2,181,440	\$ 285,876	\$ 2,467,316	20.8%
<b>UCR Intercollegiate Athletics</b>				
Intercollegiate Athletics - Admin	121,262	-	121,262	24.1%
Intercollegiate Athletics - Teams	-	-	-	0.0%
<b>Subtotal</b>	\$ 121,262	\$ -	\$ 121,262	9.4%
<b>Total Unit Closing Balance</b>	\$ 2,667,936	\$ 285,876	\$ 2,953,812	20.5%

NOTE: CFD Balances may include future commitments and liabilities such as vacation accrual

**TABLE 3**  
**UC STUDENT SERVICES FEE (FUND 20000)**  
**PROJECTED EXPENDITURES & REVENUE (FISCAL YEARS 2011-12 to 2015-16)**

Description	Projected 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16
Projected New and Continuing Headcount Enrollment (3 Qtr Avg)	19,953	20,147	20,280	20,451	20,654
Projected Exemptions	(599)	(614)	(619)	(624)	(630)
Projected Net Paid Enrollment	19,354	19,533	19,661	19,827	20,024
Student Services Fee	\$911	\$940	\$971	\$1,001	\$1,033
Student Services Fee - Mental Health	\$61	\$61	\$61	\$61	\$61
Total Student Services Fee	\$972	\$1,001	\$1,032	\$1,062	\$1,094
<b>PROJECTED REVENUE</b>					
Projected UC Student Services Fee Income (FWS)	17,637,888	18,369,948	19,081,934	19,856,401	20,691,748
Projected UC Student Services Fee Income (Summer)	1,220,928	1,220,520	1,266,300	1,306,753	1,348,420
Projected Student Services Fee Subtotal	18,858,815	19,590,468	20,348,234	21,163,154	22,040,167
Projected UC SS Fee Mental Health Income (FWS)	1,180,619	1,191,484	1,199,349	1,209,462	1,221,467
Projected UC SS Fee Mental Health Income (Summer)	81,725	82,133	82,133	82,133	82,133
Projected SS Fee - Mental Health Subtotal	1,262,344	1,273,616	1,281,482	1,291,595	1,303,600
STIP Earnings/Deferred Payment Plan	206,024	51,506	72,108	79,319	87,251
<b>TOTAL PROJECTED REVENUE</b>	<b>\$ 20,327,183</b>	<b>\$ 20,915,591</b>	<b>\$ 21,701,825</b>	<b>\$ 22,534,068</b>	<b>\$ 23,431,019</b>
<b>PROJECTED EXPENDITURES</b>					
Base Budget	13,932,707	14,122,144	15,182,241	16,100,526	17,063,478
Contribution to Budget Reductions	1,123,987	1,123,987	1,123,987	1,123,987	1,123,987
Contribution to Budget Reductions in Financial Aid & Admissions	570,000				
Contribution to Capital Reserves	100,000	100,000	100,000	100,000	100,000
Financial Aid (New in FY11-12)	516,127	727,394	946,957	1,175,952	1,415,368
Cost Adjustments - Salaries, Benefits, Retirement	189,437	1,060,097	918,285	962,952	1,009,688
UCOP Funding Assessment (New in FY11-12)	274,547	302,002	332,202	365,422	401,964
<b>TOTAL PROJECTED EXPENDITURES</b>	<b>\$ 16,706,805</b>	<b>\$ 17,435,624</b>	<b>\$ 18,603,672</b>	<b>\$ 19,828,838</b>	<b>\$ 21,114,484</b>
<b>PROJECTED OMP COSTS</b>					
The HUB Building OMP charges	271,700	285,285	299,549	314,526	330,253
Learning Center Surge Building OMP charges	42,444	43,930	45,467	47,059	48,706
<b>TOTAL PROJECTED OMP COSTS</b>	<b>\$ 314,144</b>	<b>\$ 329,215</b>	<b>\$ 345,016</b>	<b>\$ 361,585</b>	<b>\$ 378,958</b>
<b>PROJECTED CAPITAL EXPENDITURES</b>					
Learning Center Debt Service	206,423	206,744	206,764	206,794	206,540
Existing Commons Expansion Debt Service	140,476	140,476	140,476	140,476	140,476
Recreation Center Debt Service	145,000	145,000	145,000	145,000	145,000
** Commons Expansion Debt Service/Temp Repayment from Referendum	391,690	392,103	392,268	392,185	391,855
<b>TOTAL PROJECTED CAPITAL EXP</b>	<b>\$ 883,589</b>	<b>\$ 884,323</b>	<b>\$ 884,508</b>	<b>\$ 884,455</b>	<b>\$ 883,871</b>
<b>PROJECTED TOTAL ANNUAL EXPENSES</b>	<b>\$ 17,904,538</b>	<b>\$ 18,649,162</b>	<b>\$ 19,833,195</b>	<b>\$ 21,074,878</b>	<b>\$ 22,377,314</b>
<b>PROJECTED ANNUAL BALANCE</b>					
Debt Service Coverage (x.25) (To Reserves)	220,897	221,081	221,127	221,114	220,968
Net in Mental Health Reserve (See Table 5)	200,109	139,669	85,300	30,152	4,257
<b>NET BALANCE AVAILABLE</b>	<b>\$ 2,001,639</b>	<b>\$ 1,905,679</b>	<b>\$ 1,562,202</b>	<b>\$ 1,207,924</b>	<b>\$ 828,480</b>

Based on June 7, 2011 General Campus Headcount Enrollments - Actual and Planned

\*\* Note: The UC Student Svcs Fee portion of Commons Expansion debt will be paid by the Commons Referendum Fee as repayment of a \$2.5M loan to the capital project from the UC Student Svcs Fee capital reserves. As payments are made by the Referendum, an equal amount will be transferred at year-end from the UC Student Svcs Fee net operating balance (if available) to replenish UC Student Svcs Fee capital reserves.



TABLE 4

UC STUDENT SERVICES FEE (FUND 20000) - MENTAL HEALTH DETAIL  
**ACTUAL & PROJECTED EXPENDITURES & REVENUES**

(Stated Mental Health Detail is included in aggregate on Table 3)

Description	Actual 2009-10	Actual 2010-11	Projected 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16
New and Continuing Headcount Enrollment (3 Qtr Avg)	18,802	19,882	19,953	20,147	20,280	20,451	20,654
Projected Exemptions	469	537	599	614	619	624	630
Projected Net Paid Enrollment	18,333	19,345	19,354	19,533	19,661	19,827	20,024
<i>Registration Fee - Mental Health</i>	\$61	\$61	\$61	\$61	\$61	\$61	\$61
<b>Projected Revenue</b>							
Projected Student Services Fee - Mental Health (FWS)	1,118,328	1,180,057	1,180,619	1,191,484	1,199,349	1,209,462	1,221,467
Projected Student Services Fee - Mental Health (Summer)	61,395	68,755	81,725	82,133	82,133	82,133	82,133
<b>Total Projected Revenue</b>	\$ 1,179,722	\$ 1,248,812	\$ 1,262,344	\$ 1,273,616	\$ 1,281,482	\$ 1,291,595	\$ 1,303,600
<b>Projected Expenditures</b>							
Base Budget	698,521	1,063,730	1,048,522	1,062,235	1,133,948	1,196,181	1,261,443
Cost Adjustments - Salaries, Benefits, Retirement		52,844	13,713	71,713	62,234	65,261	37,900
<b>Total Projected Expenditures</b>	\$ 698,521	\$ 1,116,574	\$ 1,062,235	\$ 1,133,948	\$ 1,196,181	\$ 1,261,443	\$ 1,299,343
<b>Net Balance Available</b>	\$ 481,201	\$ 132,238	\$ 200,109	\$ 139,669	\$ 85,300	\$ 30,152	\$ 4,257
Temp Allocations*	584,312	459,344					
<b>Net to Mental Health Reserve (See Table 3)</b>	\$ (103,111)	\$ (327,106)	\$ 200,109	\$ 139,669	\$ 85,300	\$ 30,152	\$ 4,257
<b>Cumulative Mental Health Reserve</b>	\$ 86,237	\$ (240,869)	\$ (40,760)	\$ 98,909	\$ 184,209	\$ 214,361	\$ 218,618

\*Excess Allocations are from Mental Health Reserves or from regular Student Services Fee resources

TABLE 5

UCR STUDENT SERVICES FEE (FUND 20027)  
 PROJECTED EXPENDITURES & REVENUE (FISCAL YEARS 2011-12 TO 2015-16)

Description	Projected 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16
<b>PROJECTED REVENUE</b>					
Projected New and Continuing Headcount Enrollment (3 Qtr Avg)	19,953	20,147	20,280	20,451	20,654
Projected Referendum Income (FWS)	\$ 359,154	\$ 362,646	\$ 365,040	\$ 368,118	\$ 371,772
Projected Summer Income	38,687	37,080	37,080	37,080	37,080
STIP	16,097	14,487	14,487	14,487	14,487
<b>TOTAL PROJECTED REVENUE</b>	<b>\$ 413,937</b>	<b>\$ 414,213</b>	<b>\$ 416,607</b>	<b>\$ 419,685</b>	<b>\$ 423,339</b>
<b>PROJECTED EXPENDITURES</b>					
Base Budget	\$ 280,225	\$ 288,569	\$ 300,680	\$ 310,747	\$ 321,342
Recreation Center Referendum	5,000	5,000	5,000	5,000	5,000
Contribution to Central Reserves	-	-	-	-	-
Cost Adjustments - Salaries, Benefits, Retirement	8,344	12,111	10,067	10,595	11,149
UCOP Funding Assessment (New in FY11-12)	4,505	4,956	5,451	5,996	6,596
Adjusted Base Budget	293,569	305,680	315,747	326,342	337,490
<b>TOTAL PROJECTED EXPENDITURES</b>	<b>\$ 293,569</b>	<b>\$ 305,680</b>	<b>\$ 315,747</b>	<b>\$ 326,342</b>	<b>\$ 337,490</b>
<b>PROJECTED BALANCE</b>	<b>\$ 120,368</b>	<b>\$ 108,533</b>	<b>\$ 100,860</b>	<b>\$ 93,343</b>	<b>\$ 85,848</b>

Based on June 7, 2011 General Campus Headcount Enrollments - Actual and Planned

TABLE 6

UC STUDENT SERVICES FEE & UCR STUDENT SERVICES FEE  
FUND PERFORMANCE (FISCAL YEARS 2006-07 TO 2010-11)

Description	Actual 2006-07	Actual 2007-08	Actual 2008-09	Actual 2009-10	Actual 2010-11
<b>UC STUDENT SERVICES FEE</b>					
Actual Revenue	12,415,372	13,458,475	15,523,680	17,411,306	18,495,763
STIP	228,338	179,017	210,455	522,667	294,270
<b>Subtotal</b>	<b>\$12,643,710</b>	<b>\$13,637,492</b>	<b>\$15,734,135</b>	<b>\$17,933,973</b>	<b>\$18,790,033</b>
July 1 Budget	10,529,960	11,118,480	11,873,765	12,373,901	13,502,162
Transfer to Core Programs	762	0	0	818,746	0
Salary/Employee Benefits & Insurance Adjustments	139,038	313,335	0	1,074	252,757
Actual SS Fee OMP Costs	146,929	166,387	230,746	251,052	286,482
Actual Debt Service for SURGE Building (Learning Center)	207,809	207,531	208,023	177,920	180,949
Actual Debt Service for Commons Expansion (Return to Cap Resv)	n/a	n/a	0	341,804	391,826
Actual Debt Service Set-Aside to Capital Reserve	123,568	123,620	166,873	189,563	221,037
Contributions to Capital Reserve	100,000	100,000	100,000	100,000	100,000
Change to Backstop Funding	22,398	-9,000	0	33,025	52,859
Hold in Operating Reserve for Approved One-Time Allocations	472,649	525,723	385,439	414,424	1,228,694
Hold in Operating Reserve for Mental Health Allocations		377,335	845,390	481,201	132,238
<b>Subtotal</b>	<b>\$11,743,113</b>	<b>\$12,932,411</b>	<b>\$13,810,235</b>	<b>\$15,182,710</b>	<b>\$16,349,004</b>
<b>Net to Capital Reserve</b>	<b>\$900,597</b>	<b>\$705,081</b>	<b>\$1,923,900</b>	<b>\$2,751,263</b>	<b>\$2,381,028</b>
<b>UCR STUDENT SERVICES FEE</b>					
Actual Revenue	320,333	334,897	355,693	364,815	388,837
STIP	20,393	23,121	21,358	17,925	20,374
<b>Subtotal</b>	<b>\$340,727</b>	<b>\$358,018</b>	<b>\$377,052</b>	<b>\$382,740</b>	<b>\$409,211</b>
July 1 Budget	238,125	240,020	241,925	241,925	241,925
Salary/Employee Benefits & Insurance Adjustments	29,027	9,227	19,587	15,527	4,018
<b>Subtotal</b>	<b>\$267,152</b>	<b>\$249,247</b>	<b>\$261,512</b>	<b>\$257,452</b>	<b>\$245,943</b>
<b>Net to Operating Reserve</b>	<b>\$73,575</b>	<b>\$108,771</b>	<b>\$115,540</b>	<b>\$125,288</b>	<b>\$163,268</b>
<b>Grand Total to Operating/Capital Reserve</b>	<b>\$1,446,821</b>	<b>\$1,339,575</b>	<b>\$2,424,878</b>	<b>\$3,290,975</b>	<b>\$2,544,296</b>

TABLE 7

**UC STUDENT SERVICES FEE & UCR STUDENT SERVICES FEE  
PROJECTED OPERATING & CAPITAL RESERVES (FISCAL YEARS 2010-11 TO 2015-16)**  
(Projected fiscal years do not reflect non-mandatory transfers from the Operating/Current Fund)

Description	Actual 2010-11	Projected 2011-12	Projected 2012-13	Projected 2013-14	Projected 2014-15	Projected 2015-16
<b>OPERATING RESERVES</b>						
<b>UC Student Services Fee</b>						
Beginning Balance	\$593,224	\$1,407,494	\$178,800	\$178,800	\$178,800	\$178,800
Transfers (To)/From Current Fund	1,228,694					
Temporary Operating Allocations	(414,424)	(1,228,694)				
<b>Total UC SS Fee Operating Reserves</b>	<b>\$1,407,494</b>	<b>\$178,800</b>	<b>\$178,800</b>	<b>\$178,800</b>	<b>\$178,800</b>	<b>\$178,800</b>
<b>UC Student Services Fee - Mental Health Funds</b>						
Beginning Balance	\$86,237	(\$240,869)	(\$240,869)	(\$240,869)	(\$240,869)	(\$240,869)
Transfers (To)/From Current Fund	132,238					
Temporary Operating Allocations	(459,344)					
<b>Total UC SS Fee - SMH Operating Reserves</b>	<b>(\$240,869)</b>	<b>(\$240,869)</b>	<b>(\$240,869)</b>	<b>(\$240,869)</b>	<b>(\$240,869)</b>	<b>(\$240,869)</b>
<b>UCR Student Services Fee</b>						
Beginning Balance	\$486,365	\$632,273	\$240,567	\$240,567	\$240,567	\$240,567
Transfers (To)/From Current Fund	163,268					
Temporary Operating Allocations	(17,360)	(391,706)				
<b>Total UCR SS Fee Operating Reserves</b>	<b>\$632,273</b>	<b>\$240,567</b>	<b>\$240,567</b>	<b>\$240,567</b>	<b>\$240,567</b>	<b>\$240,567</b>
<b>TOTAL OPERATING RESERVES</b>	<b>\$1,798,898</b>	<b>\$178,498</b>	<b>\$178,498</b>	<b>\$178,498</b>	<b>\$178,498</b>	<b>\$178,498</b>
<b>CAPITAL RESERVES - CURRENT FUND (SEE TABLE 7a)</b>						
<b>UC Student Services Fee</b>						
Beginning Balance	\$7,982,546	\$10,768,443	\$981,030	\$1,694,214	\$2,407,609	\$3,120,908
Commons Expansion <sup>(1)</sup>	391,826	391,690	392,103	392,268	392,185	391,855
Transfers to Capital Reserve from Current Fund	100,000	100,000	100,000	100,000	100,000	100,000
Debt Service Coverage (x.25)	221,037	220,897	221,081	221,127	221,114	220,968
Transfers from Year-end Balances	2,381,028					
Upper Mall Renovation	(107,994)	(4,500,000)				
Veitch Renovation	(200,000)	(6,000,000)				
<b>Total Capital Reserves - Current</b>	<b>\$10,768,443</b>	<b>\$981,030</b>	<b>\$1,694,214</b>	<b>\$2,407,609</b>	<b>\$3,120,908</b>	<b>\$3,833,730</b>
<b>CAPITAL RESERVES - PLANT FUND (SEE TABLE 7a)</b>						
Beginning Balance	\$	\$	\$10,500,000	\$10,500,000	\$10,500,000	\$10,500,000
Upper Mall Renovation		4,500,000				
Veitch Renovation		6,000,000				
<b>Total Capital Reserves - Plant</b>	<b>\$0</b>	<b>\$10,500,000</b>	<b>\$10,500,000</b>	<b>\$10,500,000</b>	<b>\$10,500,000</b>	<b>\$10,500,000</b>
<b>TOTAL ALL RESERVES</b>	<b>\$12,567,341</b>	<b>\$11,659,528</b>	<b>\$12,372,712</b>	<b>\$13,086,107</b>	<b>\$13,799,406</b>	<b>\$14,512,229</b>

<sup>(1)</sup> The 05-06 RFAC recommended a \$2,500,000 temporary loan to the Commons Expansion capital project. This loan is to be repaid by the Commons Referendum fee with interest over time by temporarily taking over the UC Student Services Fee's share of the project's annual debt service payment. UC Student Services Fee's payments are estimated to begin in FY16-17.

**TABLE 7a**

**UC STUDENT SERVICES FEE  
PLANNED CAPITAL EXPENDITURES (FISCAL YEARS 2010-11 TO 2013-14)**

<i>Description</i>	<i>Projected Cost</i>
Commons - Upper Mall Redevelopment including the relocation and tenant improvements for Career Services	\$4.5 Million
Vietch Building Redesign and Remodel to expand the facilities of the Student Health Center and the Student Counseling Office	\$9-10 Million
<b>Total Planned Capital Expenditures</b>	<b>\$13-15 Million</b>