



Vice Chancellor Student Affairs
2108 Hinderaker Hall
900 University Avenue
Riverside, CA 92521

May 17, 2022

Dear Jared,

This letter is to formalize my approval of the allocation recommendations made by the Student Services Fee Advisory Committee for fiscal year 2021-2022 as outlined in the committee's recommendations.

I want to extend my thanks to you and the entire Committee for your efforts and commitment to our student body.

Sincerely,

A handwritten signature in blue ink, appearing to read "B. Haynes", with a long horizontal flourish extending to the right.

Brian L. Haynes, Ph.D.

Vice Chancellor, Student Affairs